





## **EGL Mission Statement**

To enable clients to contribute to a cleaner environment through improved emissions controls and facility efficiency, with expert teams safely delivering proven engineered solutions to global markets to create value for shareholders, staff and the industries it serves.

### **Contents**

Our Environmental Focus	2
EGL Strategic Statements	4
EGL Three-Year Strategic Goals	б
Chairman's Report	8
Year in Review	11
Operational Overview	
Managing Director's Report	14
Directors' Report	17
Corporate Governance Statement	25
Auditor's Independence Declaration	32
Financial Statements	34
Notes to Financial Statements	41
Shareholder Information	82

The Environmental Group Limited (EGL) 2018-2019 Annual Report covers the operations of The Environmental Group for the financial year ended 30 June 2019. These financial statements are based on information available on the date of this report as required by law or regulation (ASX Listing Rules).

Financial statements are not guarantees or predictions of EGL's future performance. Known and unknown risks which are beyond our control may cause actual results to differ materially from those expressed in the statements contained in this report.

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## **Our Environmental Focus**

EGL recognises the vital need to reduce the harmful impacts of industrial processes affecting Earth's ecosystems. That's why every part of our business is committed to improving environmental outcomes through clever engineering and innovation. Our work proudly contributes to pollution reduction around the world.



Our TAPC business unit secured a \$12.9 million project for a rare earth refinery. We are producing a unique technical solution to manage the treatment of waste gas generated by the process. This solution will ensure environmental emission compliance for the facility. Rare earth is used in green technologies such as the manufacture of wind turbines, hybrid cars and create durable metals for use in aircraft engines, energy-efficient electric motors and catalytic converters for vehicle emission control. We are proud to be contributing to clean air solutions for industrial processes with environmental benefits.

TAPC designs and manufactures electrostatic precipitators (ESPs) and bag houses which reduce harmful dust particles from industrial processes. Our modern technology has enabled emission standards to be reduced from 100ppm (parts per million) to 10ppm. The whole population benefits from cleaner air, in particular those suffering from respiratory conditions.

Chemical processes often produce poisonous gasses. TAPC's proven technology removes the toxic elements from these gasses. Our technology processes allow these gasses to be converted into useful by-products for application in other processes.

TAPC has developed specialist methodologies and technology to eliminate noxious odours emitted from industrial waste and sewerage plants. Our work helps clients comply with strict emissions standards required for urban environments.



Baltec IES supports the gas turbine industry in its role in assisting the transition from coal-powered to renewable energy production. Our designs maximise the energy efficiency of the gas turbine, enabling it to generate more power while consuming less fuel. This minimises the overall plant carbon footprint.

Gas turbines are now recognised as a vital component in supporting renewable energy with standby power at night, during cloudy days and calm, windless periods. The use of dirty diesel power or costly batteries with relatively short lives and inadequate recycling qualities are recognised as poor options to gas turbines.

The benefits of the gas turbine include the following:

- It can to be started from zero to full power in less than 10 minutes making it ideal for augmenting power when demand fluctuates during the day and seasons. It is ideal in countries where the ambition to close coal-fired power stations has led to blackouts or load shedding at a crippling cost to industry.
- 2. Its relatively low cost yet high flexibility is an ideal option for countries pursuing low emission and affordable renewable objectives.
- 3. The exciting development of hydrogen gas turbines will lead to zero emission for power generation.





EGL Water is delighted with outcomes from testing its world-first patented technology designed to reverse the damaging environmental impact of per- and poly-fluoroalkyl substances (PFAS) contamination. These chemicals have been widely used for decades in the manufacture of household and industrial products such as waterproof and fire-resistant fabrics, cookware, food packaging and insecticides. PFAS was extensively used in firefighting foam due to its heat-resistant properties until its detrimental effects on the ecosystem were detected and its use terminated in 2015. These toxic chemicals do not easily break down and have found their way into the natural environment, including Australia's vital water table, farmland and waterways. Left untreated, this phenomenon has the potential to contaminate the food chain, causing a major global health crisis.

EGL Water is proud to announce the research results of our latest technology developed for PFAS water treatment. In conjunction with our research partner, Victoria University's Institute for Sustainability and Innovation, EGL has allocated considerable resources in developing and testing the efficacy of our pioneering technology. Research has concluded that an 87% reliable PFAS reduction in contaminated water was achieved using our innovations. This ground-breaking result signals the technology's major potential for cost-effectively removing PFAS from the environment.

EGL Water is committed to protecting one of the world's most valuable assets utilising its unique experience in providing solutions for water treatment to meet the water problems of today and tomorrow.



With a heavy reliance on landfill as a method of managing waste, Australia lags behind other developed countries in waste thermal treatment to recover steam and power.

Tomlinson Energy Service (TES) is developing expertise both internally and with technology partners to enable the construction of plants that convert waste to energy. We anticipate high demand for this manner of environmental response. These processes will likely require technologies from TAPC and Baltec IES.

TES boilers are predominantly gas fired, employing world-class technology to eliminate detrimental emissions. We are optimising the design of our burners with a technology partner who brings extensive R&D resources and a superior test facility. This work will lead to even greater emission reductions that will meet ever-stricter international standards.

## **EGL Strategic Statements**

The EGL strategic statement encompasses seven key focus areas which together guide the Group's work. These aspects reflect the core values that have helped to define our collaborative culture and continue to drive our business forward.

### Engineered Solutions



Inspire teams to resolve challenges by delivering tailored and unique solutions across a range of disciplines creating a point of difference and meeting customer requirements.

### Global Markets



Maximise EGL's diverse international workforce expanding on its 20-year international footprint and experience, to grow market share in traditional and emerging markets in established global networks.

### Growth

Develop strategic partnerships and collaborations with expert knowledge, solutions and experience to accelerate growth, market penetration and profitability.





Develop integrated solutions to assist customers to meet the highest level of regulatory and reporting requirements. To find innovative outcomes to complex and emerging environmental issues across multiple industry sectors.

### Value



Maintain a diversity of customers in a range of geographical markets in order to provide resilience in cash flow, margins, sustainable financial performance and reduce exposure to any one market segment. Achieve positive shareholder returns to drive long-term share price growth, increased liquidity of shares and regular dividend payments.

### Safety and Continuous Improvement



Recognise safety as non-negotiable for stakeholders and the communities EGL operates. Drive continuous improvement in all areas of EGL business operations through targeted investment in IT systems, training and staff engagement.

### **Expert Teams**

Nurture teams of skilled professionals with structured mentor programs, formal training and education to drive a culture of innovation and continuous improvement. Maintain an organisational structure that delivers consistent management practices, good governance and flexibility to evolve in line with growth strategies. Recruit globally to engage a diverse group of highly skilled people to create an inclusive culture and respect of individuality.



# **EGL Three-Year Strategic Goals**

In 2017, the Group committed to working towards three-year strategic goals to ensure prudent growth and a sustainable business model. Two years in, overall performance shows the Group tracking favourably against all key targets.

### Provide a safe, collaborative and supportive culture

Initiatives throughout the year confirm an ongoing safety focus across all our operations. Growth and acquisition activities have diversified our service, repairs and maintenance operations. The Group responded to risk profile changes with OHSAS18001:2007 and AS/NZS4801:2001 accreditations achieved for all EGL businesses in July 2018. These were extended to Tomlinson Energy Service in July 2019.



# Develop optimal access to debt and equity funding to support targeted business growth

Bank funding was secured to acquire the Group's newest subsidiary, Tomlinson Energy Service. EGL has also negotiated improved banking facilities with favourable terms, taking effect in early FY20.

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# Achieve improved shareholder returns via dividends and growth in share value

The EGL share price year-over-year growth increased by almost 39%. Dividend payments have remained consistent across the last three financial years (0.06 cents) with the Board committed to maintaining ongoing returns to shareholders.



# Develop and implement an integrated management system by 2018–19

The integrated management system was launched in 2018. The Group has embedded ongoing implementation, review and improvement processes to ensure the system delivers expected efficiencies and integration between businesses.



### Ensure world-class staff training and career opportunities

In 2019, EGL continued to invest in its most important asset: our people. Throughout the year we delivered a range of safety compliance training programs, in addition to professional development initiatives in the areas of project management, finance and reporting.



# Target \$50 million turnover by 2020 with an EBIT of greater than 8%

The targeted turnover is forecast to be achieved; however, EBIT is anticipated to be delayed by 12 months.



### Target a capitalisation of over \$20 million in three years

Progress is being made on this target.



# Expand existing markets and develop new markets for our products and services

EGL and its subsidiaries have been awarded major local projects and offshore contracts in 2019. Along with the Tomlinson Energy Service acquisition, these developments support our strategic expansion goals.



### Identify strategic alliances and acquisition opportunities

EGL has successfully acquired and integrated Baltec Australia and Tomlinson Energy Service during the year. The Group expects that the licence secured by EGL Water will also present continued opportunities. The Board is actively reviewing opportunities for additional appropriate acquisitions.



### Achieve world leadership in our technology and markets

Underscoring our position as market leader, EGL has attracted substantial Australian and international projects during the year. Confidence in our capabilities is further evidenced by TAPC winning a \$12.9 million contract.



## **Chairman's Report**

Dear Shareholders,

The Board and I are pleased to present the EGL Annual Report for FY2018–19. The EGL team have remained focused on achieving the Group's strategic objectives throughout the year. I wish to thank everyone in our business for their innovative thinking and continued dedication to our mission.

I also extend my thanks to Andrew Bush, CFO, for his astute guidance over the past 10 months. Andrew has been pivotal to the successful acquisition of the Tomlinson Group and its subsequent assimilation with EGL. Meanwhile, Andrew continued his steadfast carriage of dual roles (CFO and Company Secretary) with the support of company accountant, Kamaljit Kalsi.

Positive progress was achieved in many areas during the year, keeping EGL in a healthy market position to capitalise on future opportunities.

At the 2018 AGM and in our December report to shareholders we advised that financial performance for the year would be lower than 2018 results. Revenue has increased by 2.5% at \$33 million for the year (FY18 \$32.1 million) and whilst EBIT remained positive at \$1.3 million, as forecast this was lower than 2018 levels (\$2.1 million). Revenue declines in the Baltec IES and TAPC subsidiaries were sharper than expected; however, the impact of this was buffered by the Tomlinson Energy Service acquisition in the second half of the year, which also contributed to higher overheads.

The EGL balance sheet remains strong. Group revenue for the full-year mirrors FY18 results, at \$33 million, with a robust gross margin of 32% – an increase of 5.5% from the previous year. Despite an increase in operating costs related to the Tomlinson acquisition and lower business levels for Baltec IES and TAPC, the Board expects these to stabilise then reduce through additional integration in FY20, returning to favourable results. The acquisition of Tomlinson Energy Service supports our strategic goals and represents a purchase that is highly complementary to the EGL portfolio. We are very pleased with results during just five months' operation (\$7.9 million revenue and \$1 million in EBIT contribution before corporate overheads). The Board forecasts this performance will strengthen in FY20 as the company recovers from the administration process under the previous ownership. Many thanks go to Peter Rankin and the Tomlinson team who have transitioned smoothly into EGL and demonstrated a strong commitment to maintain customer relationships and excellent service.

Core business opportunities declined for Baltec IES due to tightening in the gas turbine market globally. The shift is driven by increased pressure to transfer to renewable energy, leaving inlet and exhaust projects with greater competition and smaller margins. Adapting strategically to this inevitable commercial challenge, Baltec IES has heightened focus on its repairs, maintenance and spares offerings. Diversification, alongside winning a number of global contracts in 2019, signals a healthy foundation for Baltec IES moving forward. Our teams continue to work hard to enhance engineering innovation to realise future benefits.

In March 2019 the Board was proud to announce a major contract win for TAPC. The \$12.9 million project will be delivered over the next two years. Delays in awarding the contract resulted in losses in the first half of the year; however, it is pleasing to see these have been recovered. Further strengthening the TAPC business are new synergies with Baltec IES in the project delivery domain – this will see the companies working collaboratively to achieve larger projects by combining technologies and customer contacts to deliver improved client outcomes. During the year EGL Water has worked closely with research partner Victoria University to test exclusively patented water treatment technology. Early positive results signal potential for the technology to address various wastewater problems, in particular the treatment of PFAS. While further pilot studies and equipment redesigns will be required before approaching commercialisation, progress to date is promising. EGL Water also remains focused on attracting additional opportunities through acquisition and licence agreements.

We welcome Dean Dowie as EGL's newly appointed Managing Director, effective 1 July 2019. Dean has been a Board member since May 2017 and brings considerable knowledge of the Group and its vision. His strategic insight will help guide the business through our next stage of growth, which will encompass further acquisition opportunities and product expansion. Looking towards 2020, the Board forecasts growth in both revenue and EBIT. The anticipated results will be influenced by full-year results from Tomlinson, increased project work for TAPC and the stabilisation of Baltec IES markets.

**Lynn Richardson** *Chairman* 



## **Year in Review**

It was another year of expansion for EGL, including a major acquisition, securing our largest Australian contract in recent years, and continued development of innovative designs and technologies for our customers.

\$33.0M **①** 

Total revenue

\$1.5M **J** 

EBIT - before fees

\$8.0M

Revenue from Tomlinson Energy Service acquisition \$16.1M 🕧

Net assets



Gross margin



Major contract win

### **Operational Overview**



TAPC proudly remains Australia's market leader for the single-source supply of air pollution control equipment and services. Our innovative technology and specialist expertise improve the performance and environmental outcomes for client operations. Reducing the release of pollutants into the atmosphere is seen as more than a legal mandate for our clients. TAPC remains strongly committed to remediating the effects of air pollution, and this drives our work to design, build, maintain and form partnerships to achieve the best possible environmental solutions.

FY18–19 marked some major wins for TAPC, despite a slower first half of the year. The business secured a contract worth \$12.9 million over two years, for the design and supply of a gas scrubbing system in a rare earth project based in Western Australia. TAPC worked closely with its subsidiary, Baltec Australia, leveraging our combined expertise to win and now deliver this project. Together we are producing a unique technical solution to manage the treatment of waste gas generated by the acid baked rotary kiln. This solution will ensure environmental emission compliance for the facility.

The strategic acquisition of Baltec Australia (Queensland) was successfully completed during the year. This serves to enhance our team capabilities and will provide global experience in the design, manufacture and maintenance of electrostatic precipitators. Alongside renewed focus on business development strategy to improve the sales pipeline, TAPC ends the year in a strong position. Looking forward, we expect to attract new opportunities in growth markets, including the rare earth mining and processing facilities of Western Australia, and the manufacturing and power plants of South East Asia.



Baltec IES is a global supplier to the gas turbine industry. Our innovative and long-standing service of this sector aligns with our commitment to contribute to a cleaner environment. Gas turbines currently provide an alternative to coal for power generation, and are considered a transition technology on the way towards renewable energy.

As announced to the market in May 2019, Baltec IES experienced a decline in core business opportunities due to global tightening in the gas turbine market. Concurrent effects of this decline are a more competitive landscape and reduced margins. In line with the Board's strategic plan, Baltec IES management implemented a range of initiatives during FY19 to diversify its revenue base. This involved pursuing new markets and increasing focus on repairs and maintenance and after-market sales. The new revenue streams have already begun to offset the effects of market contraction, highlighting the strategic agility Baltec IES is known for.

Particularly pleasing are the outcomes arising from this adaptability: an increasing number of Australian projects being awarded to Baltec IES to replace older, underperforming power plant equipment.

Across the next two years, the business will also concentrate on establishing strategic partnerships to minimise costs and risks in order to enter new markets. South East Asia is a particular area of focus, where Baltec IES holds a competitive geographic advantage.



The EGL Water subsidiary was established to investigate the potential for new wastewater treatment technology. Patents secured by EGL in 2017 led to scientific research with Victoria University to measure the technology's effectiveness for various wastewater applications. If proven as viable, the unique process represents a cost-effective, scalable option for cleaning contaminated water. It stands as a hopeful solution to the major environmental problem of polluted waterways.

Results from the 18-week Victoria University study show promising implications for treating PFAS contaminants in particular. EGL Water will conduct further pilot trials and necessary equipment redesign prior to undertaking commercialisation activities.

EGL Water maintains its work to secure appropriate acquisition or licence agreements to promote continued growth.



RCR Energy Service (now Tomlinson Energy Service) was purchased by the EGL Group in January 2019. The strategic acquisition helps EGL establish a footprint in each Australian state and build an environmental business to improve air and water quality, reduce carbon emissions, and enhance waste-to-energy production.

RCR Energy Service is a leading service provider for heat transfer plant and equipment, and operates from facilities around Australia. It provides 24/7 customer service including mechanical, electrical and automation support.

Due to the company being in administration at the time of acquisition, we have dedicated considerable focus to re-establishing confidence in the market. A positive performance trend to date suggests that these efforts have been well founded. An important factor in achieving a sustainable business model for Tomlinson is the continuity in service and engineering capabilities, which has been secured through the retention of RCR Energy Service staff and senior management.

Tomlinson Energy Service represents a key piece of the Group's strategy to build a biowaste-to-energy platform. The acquired technology enables a combination of gasses and waste energy sources to be converted into electrical power or steam.



# **Beyond 2019 Managing Director's Report**

Dear Shareholders,

With two years' experience at the EGL Board level I am excited by the opportunity to lead EGL from the role of Managing Director. I am enthused by where the Group is positioned, particularly within the markets of pollution control and alternative energy systems.

EGL is a company committed to reducing pollution and improving the effective use of the world's resources. This guiding vision directs the way we work together, with our clients and partners, and is reflected in our strategic decision-making.

With consolidation activities across the Group gaining traction during FY18–19, we can look towards 2020 and beyond confident that our business will continue to realise its vision of improving the global environment.

With a commitment to aligning actions with our strategic statements (see page 4), the following summary illustrates where the Group will be placing its focus in the year to come. By fostering our culture of respect and innovative leadership, we are making EGL a true provider of choice and an exciting place to work and grow.

#### **Engineered Solutions**

- Lead and develop existing and emerging teams within Baltec IES, TAPC, Tomlinson Energy and EGL Water to deliver outstanding, tailored results to clients.
- Take our teams to new levels of innovative performance, rewarding participation and recognising achievement.

#### **Global Markets**

- Reinvigorate the global sales team and agents to challenge old parameters and deliver greater results for all stakeholders.
- Develop and regenerate new markets across all EGL businesses.
- Leverage our strong contract delivery track record to develop the burgeoning air pollution control market globally.

#### Growth

- Establish and nurture key account relationships with global clients, delivering superior value beyond just pricing and product.
- Embed value creation for customers and shareholders to guide decisions.
- Create additional global partnerships with exceptional technology providers.
- Identify and deliver on potential acquisition targets.

#### **Cleaner Environment; Safety & Continuous Improvement**

- · Maintain focus on providing a safe work place.
- Recognise environmental protection as a driving motivation behind everything we do.
- Stimulate continuous improvement and risk mitigation in the areas of Safety, Environment, Service delivery, Technology and Efficiency.

#### Value

- Continue to improve performance in all EGL markets, both locally and abroad.
- Drive shareholder value through repeat client engagements and enhanced profitability through value creation and high-calibre service delivery.

#### **Expert Teams**

- Our people are encouraged to live EGL's five tenets in their work: respect, honesty, strong work ethic, optimise abilities, enjoyment.
- Continue with management training programs already launched.
- Establish mentoring programs within the business to foster bidirectional learning.
- Support solid HR practices to promote learning, reward and recognition.
- Develop interactive communication across international sales staff and agents.

I wish to thank all EGL employees, our stakeholders, customers, shareholders and suppliers for their support throughout this year. I look forward to further positive achievements for EGL in the year ahead.

**Mr Dean Dowie** Managing Director



# Contents

Directors' Report	17
Remuneration Report	21
Corporate Governance Statement	25
Auditor's Independence Declaration	32

## **Directors' Report**

The Directors present their report, together with the financial statements, on the consolidated entity (referred to hereafter as the 'Group') consisting of The Environmental Group Limited (referred to hereafter as the 'company' or 'parent entity') and the entities it controlled at the end of, or during, the year ended 30 June 2019.

#### **Directors**

The following persons were Directors of The Environmental Group Limited during the whole of the financial year and up to the date of this report, unless otherwise stated:

#### **Ms Lynn Richardson**

Chairman (Non-Executive)

Appointed to the Board on 22 May 2015. Appointed Non-Executive Chairman 23 November 2017.

#### **Mr David Cartney**

Director (Non-Executive)

Appointed to the Board 22 September 2014. Resigned as Chairman 23 November 2017.

#### **Mr Dean Dowie**

*Director (Non-Executive)* Appointed to the Board 25 May 2017. Appointed Managing Director 1 July 2019.

#### **Mr Ellis Richardson**

*Director (Executive)* Appointed to the Board 29 November 2013.

### Interests in the shares and options of the Group and related bodies corporate

As at the date of this report, the interests of the Directors in the shares and options of The Environmental Group Limited ('EGL') were:

Directors	No. of Ordinary Shares	No. of options over Ordinary Shares
Mr Ellis Richardson	100,503,500	-
Mr David Cartney	1,300,000	-
Ms Lynn Richardson	3,571,429	-
Mr Dean Dowie	310,630	-

#### **Company Secretary**

Mr Andrew Bush has held the role Company Secretary since 1 July 2017. Andrew is a Fellow Certified Practising Accountant, Associate Member of the Institute of Chartered Management Accountants and a Fellow of the Institute Chartered Secretaries and Administrators.

Mr Stephen Strubel (Boardroom Pty Ltd) was appointed joint Company Secretary on 5 July 2019. Stephen holds a Masters of Business Administration, Bachelor of Business in Banking & Finance/International Trade, a Graduate Certificate in Business (Finance) and a Certificate in Governance Practice from the Governance Institute of Australia.

#### **Dividends**

Dividends paid during the financial year were as follows:

	Consolidated		
-	2019 \$	2019 \$	
Final dividend for year ended 30 June	129,599	129,599	

2018 was 0.06 cents per share

#### **Unrecognised amounts**

On 26 August 2019 the Directors declared a final dividend for the year ended 30 June 2019 of 0.06 cents per ordinary share to be paid on 7 October 2019, a total estimated distribution of \$130,519 based on the number of shares on issue at 26 August 2019. As the dividend was fully franked, there were no income tax consequences for the owners of EGL relating to this dividend.

#### **Principal activities**

The principal activities during the year of entities within the consolidated entity were design, application and servicing of innovative gas and vapour emission control systems, inlet and exhaust systems for gas turbines and engineering services, and innovative water treatment to a wide variety of industries.

On 7 January 2019 EGL purchased the assets of RCR Energy Service Pty Ltd for cash consideration \$3 million and was rebranded Tomlinson Energy Service Pty Ltd. The entity is a leading service provider for heat transfer plant and equipment and operates from facilities around Australia. It provides 24/7 customer service including mechanical, electrical and automation support. The business has a long history through its heritage as Tomlinson Boilers.

#### **Review of operations**

The profit for the Group after providing for income tax and non-controlling interest amounted to \$1,033,169 (30 June 2018: \$1,568,810).

#### Significant changes in the state of affairs

On 9 October 2018 EGL completed the strategic purchase of Baltec East Asia Pty Ltd (Trading as Baltec Australia) at the agreed purchase value of \$240 thousand. This was secured by 33.3% cash, 33.3% by an EGL share issue and 33.4% earn out.

The acquisition will enhance our service offering to our Electrostatic Precipitator (ESP) customers along with augmented business development activities in both Australia and the broader Asia Pacific region.

On 7 January 2019 EGL purchased the assets of RCR Energy Service Pty Ltd for the agreed purchase value of \$3 million and was rebranded Tomlinson Energy Service Pty Ltd. The entity is a leading service provider for heat transfer plant and equipment and operates from facilities around Australia. The entity provides 24/7 customer service including mechanical, electrical and automation support.

There were no other significant changes in the state of affairs of the Group during the financial year.

#### Matters subsequent to the end of the financial year

Apart from the dividend declared as disclosed in note 32, the following events have arisen since 30 June 2019 that have significantly affected, or may significantly affect the Group's operations, results of those operations, or the Group's state of affairs in future financial years. Mr Dean Dowie was appointed Managing Director on 1 July 2019 of the Group.

Mr Stephen Strubel (Boardroom Pty Ltd) was appointed joint Company Secretary on 5 July 2019.

No other matter or circumstance has arisen since 30 June 2019 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.

#### Likely developments and expected results of operations

In the opinion of the Directors, no other significant changes, not otherwise disclosed in this report or the consolidated financial statements, occurred in the state of affairs of the Group during the financial year under review.

#### **Environmental regulation**

The Group's operations may have an environmental impact. Where the Group undertakes site installation work it is typically incumbent upon the Group to address environmental issues in relation to those sites. This usually involves the preparation and implementation of an Environmental Management Plan for the site. Activities of this nature and environmental issues generally are addressed by and carried out under The Environmental Group Management System.

No significant environmental issues were reported or recorded on any EGL sites during the financial year and the Group met all its obligations in this area.

#### **Information on Directors**

#### **Ms Lynn Richardson**

Chairman (Non–Executive) Appointed to the Board: 22 May 2015; elected Chairman 23 November 2017.

A graduate of the Australian Institute of Company Directors, Lynn holds an MBA from the Australian Graduate School of Entrepreneurship along with qualifications in professional accounting and educational research.

Lynn brings a unique blend of business and academic expertise in the entrepreneurial arena. A varied 20-year career is complemented with Lynn's passion for continuous improvement, which defines her approach to business leadership.

Lynn is also a director of Sustain: The Australian Food Network. She has previously held educational and industry Board positions, affording her a range of industry contexts to draw from. Prior to her current position as EGL Chairman, Lynn was a member of the Baltec IES executive committee where her significant strategic leadership contributed to the company's growth.

#### Mr Dean Dowie

Director (Non–Executive) Appointed to the Board 25 May 2017; appointed Managing Director 1 July 2019.

Dean has more than 15 years' international experience driving growth across numerous market sectors in the environmental, water and energy markets. Dean recently returned to Australia after working in senior executive roles based out of London and Paris. Dean has previously held the position of Chief Operating Officer with one of the world's largest environmental management companies. Dean's International experience and global contacts will assist EGL with their growth plans.

Dean holds an MBA from La Trobe University, has studied corporate strategy at Harvard Business School and is a graduate of the Australian Institute of Company Directors.

#### **Mr David Cartney**

Director (Non–Executive) Appointed to the Board 22 September 2014.

David has over 20 years' experience as an independent and non-executive Board Director and Chairman. David provides strong commercial acumen and adds value as an independent director, strengthening EGL's corporate governance, leadership and risk management. David's experience spans electrical contracting and switchboard manufacture, agricultural export, IT maintenance and back-up, banking, airlines, surgical hospitals, buying groups, timber processing and wholesale, medico legal, education and financial services.

David is a Fellow of the Australian Institute of Company Directors with the Directors' Diploma from the University of New England and is a member of the Institute of Directors in London. He is a Chartered Accountant in both Scotland and Australia and has a number of qualifications including a Master's degree from the University of St Andrews.

#### **Mr Ellis Richardson**

Director (Executive) Appointed to the Board 29 November 2013.

Ellis is a foundation Fellow of the Institute of Company Directors, a member of the Institute of Engineers Australia and a Chartered Engineer. He has over thirty years of business experience including - CEO of Comeng: Australia's premier rolling stock manufacturer producing trams, trains and locomotives; Managing Director of Evans Deakin Industries: producers of rolling stock in addition to power stations and draglines for the mining industry; and later in the venture capital industry.

#### **Meetings of Directors**

The number of meetings of the company's Board of Directors ('the Board') and of each Board committee held during the year ended 30 June 2019, and the number of meetings attended by each Director were:

Full Board	Attended	Held
Ms Lynn Richardson	11	11
Mr Dean Dowie	11	11
Mr Ellis Richardson	11	11
Mr David Cartney	11	11
Nomination & Remuneration Committee	Attended	Held
Ms Lynn Richardson	2	2
Mr Dean Dowie	2	2
Mr Ellis Richardson	-	-
Mr David Cartney	2	2
Audit & Risk Committee	Attended	Held
Ms Lynn Richardson	2	2
Mr Dean Dowie	2	2
Mr Ellis Richardson	-	-
Mr David Cartney	2	2

Held: represents the number of meetings held during the time the Director held office or was a member of the relevant committee.

June 2019 Board meeting was held 5 July 2019.

#### **Shares under option**

There were no unissued ordinary shares of The Environmental Group Limited under option outstanding at the date of this report.

#### Shares issued on the exercise of options

There were no ordinary shares of The Environmental Group Limited issued on the exercise of options during the year ended 30 June 2019 and up to the date of this report.

#### Indemnity and insurance of officers

The company has indemnified the directors and executives of the company for costs incurred, in their capacity as a director or executive, for which they may be held personally liable, except where there is a lack of good faith.

During the financial year, the company paid a premium in respect of a contract to insure the directors and executives of the company against a liability to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

#### Indemnity and insurance of auditor

The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

#### Proceedings on behalf of the company

The Company continues to be involved in Federal Court litigation commenced against it by a former Company employee in May 2017. The matter went to trial in October 2018, and Judgment was given in June 2019. In the Judgment, the Court has determined to dismiss the employee's claim, and accepted the Company's own claim against the employee, although orders to this effect have not yet been made. Accordingly, no amount for the employee's claim has been provided for in the financial statements.

#### **Non-audit services**

Details of the amounts paid or payable to the auditor for non-audit services provided during the financial year by the auditor are outlined in note 35 to the financial statements. The Directors are satisfied that the provision of non-audit services during the financial year, by the auditor (or by another person or firm on the auditor's behalf), is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001.

The Directors are of the opinion that the services as disclosed in note 35 to the financial statements do not compromise the external auditor's independence requirements of the Corporations Act 2001 for the following reasons:

- all non-audit services have been reviewed and approved to ensure that they do not impact the integrity and objectivity of the auditor; and
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants issued by the Accounting Professional and Ethical Standards Board, including reviewing or auditing the auditor's own work, acting in a management or decision-making capacity for the company, acting as advocate for the company or jointly sharing economic risks and rewards.

### Officers of the company who are former partners of McIntosh Bishop

There are no officers of the company who are former partners of McIntosh Bishop.

#### Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this Directors' report.

#### Auditor

McIntosh Bishop continues in office in accordance with section 327 of the Corporations Act 2001.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of directors

**Ms Lynn Richardson** *Chairman (Non-Executive)* 26 August 2019

# **Remuneration Report**

(audited)

This Remuneration report outlines the Directors and Executive Key Management Personnel remuneration arrangements of the Group in accordance with the requirements of the Corporations Act 2001 and the Corporate Regulations 2001. For the purposes of this report, Key Management Personnel (KMP) of the Group is defined as those persons having authority and responsibility for planning, directing and controlling the major activities of the Group, directly or indirectly, including any Director (whether Executive or otherwise).

For the purposes of this report, the term Executive encompasses the Group General Manager, Chief Financial Officer and Secretary of the Group.

#### **Remuneration committee and philosophy**

The objective of the Group's remuneration policy is to ensure that Senior Executives of the Group are motivated to pursue the long-term growth and success of the Group within an appropriate control framework and that there is a clear relationship between performance and remuneration.

The remuneration structures offered to Senior Executives are designed to attract and retain suitable qualified candidates, reward the achievement of strategic objectives and achieve the broader outcome of creating value for shareholders. The remuneration structures take into account:

- The capacity and experience of the Senior Executives.
- The Senior Executives' ability to control the performance of areas of the Group's business.
- The Group's performance including earnings and overall returns to shareholders.
- The amount of incentives within each Senior Executives' remuneration.

#### **Executive and Non-Executive Directors' remuneration**

The Executive and Non-Executive Directors of the Company are entitled to a fee that is determined by the Remuneration Committee on the commencement of the role and on an annual basis thereafter. The Board seeks to set aggregate remuneration at a level that provides the Group with the ability to attract and retain Directors of the highest calibre, whilst incurring a cost that is acceptable to shareholders based on the size and nature of the company.

Each Non-Executive Director receives a maximum fee of \$48,000 for being a Director of the company. The Chairman of the Board receives a maximum fee of \$150,000. No additional fee is paid to a Director who sits on a Board committee.

The Directors do not receive retirement benefits in excess of their Directors fees, nor do they participate in any incentive programs. The remuneration of Directors for the periods ended 30 June 2019 and 30 June 2018 are detailed in tables 1 and 2 respectively of this report.

#### **Executive remuneration**

Total remuneration for Senior Executives is described below.

#### **Fixed remuneration**

Fixed remuneration is provided, being a guaranteed salary that is set by reference to market conditions, the scope and nature of the Executive's role and their performance and experience. Market research of both an informal and formal nature is periodically undertaken to determine market salary levels. Group superannuation contributions are included in the fixed remuneration. Executives are given the opportunity to receive their fixed remuneration in a variety of forms including cash and fringe benefits. It is intended that the manner of payment chosen will be optimal for the recipient without creating undue cost for the Group. The fixed remuneration component of Executives is detailed in table 1 and 2 of this report.

### Group performance and Directors' and Executives' remuneration

The remuneration policy and practices are aimed at aligning remuneration of key staff with the performance of the Group and with the wealth of shareholders. Other than reflected within the tables below, no short term or long term incentives have been paid for the 2019 financial year.

#### **Additional information**

The earnings of the Group for the five years to 30 June 2019 are summarised below:

	2015 \$	2016 \$	2017 \$	2018 \$	2019 \$
Sales revenue	26,650,858	25,726,811	32,684,131	32,186,547	33,003,119
Profit after income tax	369,659	21,741	1,696,641	1,551,180	990,317
	2015	2016	2017	2018	2019
Share price at financial year end (cents)	1.90	3.00	1.70	3.60	5.00
Total dividends declared (cents per share)	-	-	0.06	0.06	0.06
Number of shares issued	162,060,389	215,931,711	215,931,711	215,931,711	217,531,711

#### **Executives**

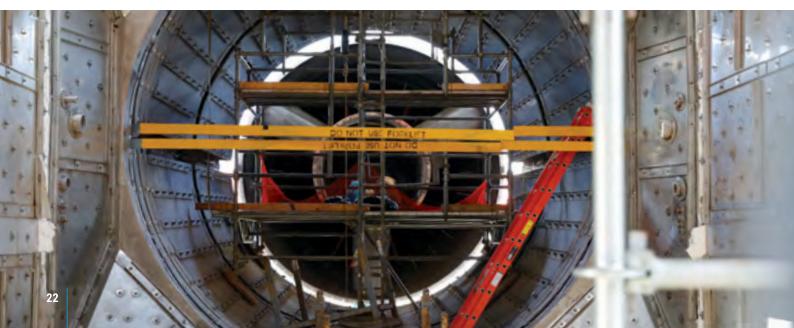
All Executives have rolling contracts. The Group may terminate the Executive's employment agreement by providing three months' written notice or providing payment in lieu of the notice period with the exception of the Group General Manager and CFO who have a three-month written notice period. The Group may terminate these contracts at any time without notice if serious misconduct has occurred. Where termination with cause occurs the Executive is only entitled to that portion of remuneration that is fixed and only up to the date of termination.

#### Amounts of remuneration

Details of the remuneration of key management personnel of the Group are set out in the following tables.

The key management personnel of the Group including Directors of the Group:

- Ms Lynn Richardson: Non-Executive Chairman (Appointed Chairman 23 November 2017)
- Mr David Cartney: Non-Executive Director (Resigned as Chairman 23 November 2017)
- Mr Ellis Richardson: Executive Director (Resigned as Managing Director 31 August 2018)
- Mr Dean Dowie: Non-Executive Director (Appointed 25 May 2017 and Managing Director 1 July 2019)
- Mr Andrew Bush: Chief Financial Officer and Company Secretary (Appointed CFO 25 May 2017 and Company Secretary 1 July 2017)
- Mr Peter Murray: Group General Manger (Appointed 24 April 2017; Resigned 30 September 2018)



	Sh	Short-term benefits			Long-term benefits	Share-based payments	
2019	Cash salary and fees \$	Cash bonus \$	Non- monetary \$	Super- annuation \$	Long Service Leave \$	Equity- settled \$	Total \$
Non-Executive Directors							
Ms Lynn Richardson	89,400	-	-	8,493	-	-	97,893
Mr David Cartney (1)	48,000	-	-	-	-	-	48,000
Mr Dean Dowie (2)	48,000	-	-	_	-	-	48,000
Executive Directors							
Mr Ellis Richardson (3)	48,000	-	-	-	-	-	48,000
Other Key Management P	ersonnel						
Mr Andrew Bush	236,000	50,000	-	26,559	-	-	312,559
Mr Peter Murray (4)	81,453	16,320	-	7,487	-	-	105,260
	550,853	66,320	-	42,539	-	-	659,712

#### Table 1: Remuneration report - remuneration for year ended 30 June 2019

#### Table 2 - Remuneration report - remuneration for year ended 30 June 2018

	Sh	ort-term bene	fits	Post- employment benefits	Long-term benefits	Share-based payments	
2018	Cash salary and fees \$	Cash bonus \$	Non- monetary \$	Super annuation \$	Long Service Leave \$	Equity- settled \$	Total \$
Non-Executive Directors							
Ms Lynn Richardson	55,000	-	-	6,650	-	-	61,650
Mr David Cartney (1)	53,000	-	-	-	-	-	53,000
Mr Dean Dowie (2)	48,000	-	-	-	-	-	48,000
Executive Directors							
Mr Ellis Richardson (3)	112,915	-	-	-	-	-	112,915
Other Key Management P	ersonnel						
Mr Andrew Bush	200,000	10,000	-	19,950	-	-	229,950
Mr Peter Murray (4)	250,000	10,000	-	24,700	-	-	284,700
	718,915	20,000	-	51,300	-	-	790,215

#### Notes to tables 1 and 2

Paid to Cabernet House Pty Ltd in relation to Directors Fees.
 Paid to Dowie International Business Advisors Pty Ltd in relation to Directors Fees.

Paid to Baltec Inlet and Exhaust Systems Pty Ltd in relation to Directors Fees.
 Appointed as Group General Manager on 24 April 2017. Resigned 30 September 2018.

#### **Share-based compensation**

#### Issue of shares

There were no shares issued to Directors and other key management personnel as part of compensation during the year ended 30 June 2019 (nil-2018).

#### Options

There were no options over ordinary shares issued to Directors and other key management personnel as part of compensation that were outstanding as at 30 June 2019 (nil-2018).

There were no options over ordinary shares granted to or vested by Directors and other key management personnel as part of compensation during the year ended 30 June 2019 (nil-2018).

### Additional disclosures relating to key management personnel

#### Shareholding

The number of shares in the company held during the financial year by each Director and other members of key management personnel of the Group, including their personally related parties are set out below and in Note 34. There were no shares granted during the reporting period as remuneration.

Ordinary shares	Balance at the start of the year	Received as part of remuneration	Additions	Disposals/ other	Balance at the end of the year
Mr Ellis Richardson	100,503,500	-	-	-	100,503,500
Mr David Cartney	1,300,000	-	-	-	1,300,000
Mr Dean Dowie	16,809	-	293,821	-	310,630
Mr Andrew Bush	831,166	-	-	-	831,166
Ms Lynn Richardson	3,571,429	-	-	-	3,571,429
	106,222,904	-	293,821	-	106,516,725

No shares have been issued during the years ended 30 June 2019 and 30 June 2018 on exercise of compensation option.

### Loans to key management personnel and their related parties

In 2019 (2018-nil) no loans were made to Directors of The Environmental Group Limited or other key management personnel of the group, including their personally related parties.

### Other transactions with key management personnel and their related parties

In 2019 (2018-nil) no other transactions were made to Directors of The Environmental Group Limited or other key management personnel of the group, including their personally related parties.

This concludes the remuneration report, which has been audited.

# **Corporate Governance Statement**

30 June 2019

The Board of Directors of The Environmental Group Limited ("EGL") is responsible for the corporate governance of the Company. The Board guides and monitors the business and affairs of the Company on behalf of the shareholders by whom they are elected and accountable. The Board continuously reviews its governance practices to ensure they remain consistent with the needs of the Company.

The Company complies with each of the recommendations set out in the Australian Securities Exchange Corporate Governance Council's Corporate Governance Principles and Recommendations 3rd Edition ("the ASX Principles") where considered appropriate for a company of EGL's size, nature and stage of development. This statement incorporates the disclosures required by the ASX Principles under the headings of the eight core principles as adopted by the Company.

The ASX Corporate Governance released its fourth edition of its corporate Governance Principles and Recommendations on 27 February 2019. The Company will be required to measure its governance practices against the recommendations in the fourth edition commencing with the financial year 1 July 2020. The company will be transitioning from the third to fourth edition over the financial year commencing 1 July 2019.

Further details in respect to the Company's corporate governance practices are summarised below and copies of Company's corporate governance policies are available on the Company's website at www.environmental.com.au.

#### **PRINCIPLE 1:**

#### Lay solid foundations for management and oversight

A listed entity should establish and disclose the respective roles and responsibilities of its Board and management and how their performance is monitored and evaluated.

#### **Recommendation 1.1:**

A listed entity should disclose:

- (a) The respective roles and responsibilities of its Board and management; and
- (b) Those matters expressly reserved to the Board and those delegated to management.

The Company has established the functions reserved to the Board and has set out these functions in its Board Charter. The Board is responsible for oversight of management and the overall corporate governance of the Company including its strategic direction, establishing goals for management and monitoring the achievement of those goals, monitoring systems of risk management and internal control, codes of conduct and legal compliance.

The responsibility for the operation and administration of the Company is delegated by the Board to the CFO and Senior Management Team. The Board ensures that both the CFO and Senior management team are appropriately qualified and experienced to discharge their responsibilities and have procedures in place to monitor and assess their performance. The Management Team are responsible for conducting the general operations and financial business of the Company in accordance with the delegated authority of the Board and to progress the strategic direction provided by the Board.

#### **Recommendation 1.2:**

A listed entity should:

- (a) Undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and
- (b) Provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.

Accordingly, the responsibility for the selection of potential directors lies with the Nomination and Remuneration Committee of the Company, the Nomination and Remuneration Committee regularly reviews membership. This includes an assessment of the necessary and desirable competencies of Board members, Board succession plans and an evaluation of the Board's performance and consideration of appointments and approvals.

When a Board vacancy occurs, the Nomination and Remuneration committee, identifies the particular skills, experience and expertise that will best complement Board effectiveness, and then undertakes a process to identify candidates who can meet those criteria.

Directors are not appointed for specific terms, as their periods in office are regularly reviewed as part of annual performance evaluation processes and they are subject to re-election every three (3) years.

The Company undertakes appropriate checks before appointing a person, or putting forward to shareholders a candidate for election, as a Director. Candidates are assessed through interviews, meetings and/or background and reference checks (which may be conducted both by external consultants and by Directors) as appropriate.

The Company provides shareholders all material information in its possession relevant to the decision on whether or not to elect (or re-elect) a Director, either in the notice of the meeting at which the election of the Director is to be held, or by including in the notice a clear reference to the location on the Company's website, Annual Report or other document lodged with ASX where the information can be found.

#### **Recommendation 1.3:**

A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.

Appointment terms of the Company's Directors and senior executives are summarised in written agreements.

#### **Recommendation 1.4:**

The company secretary of a listed entity should be accountable to the Board through the chair, on all matters to do with the proper functioning of the Board.

The Company's Secretary is accountable to the Company's Board through the chair, ensuring the Company's Board receives adequate support to function properly.

#### **Recommendation 1.5:**

#### A listed entity should:

- (a) Have a diversity policy in place which includes requirements for the Board or a relevant committee of the Board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;
- (b) Disclose that policy or a summary of it; and
- (c) Disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the Board or a relevant committee of the Board in accordance with the entity's diversity policy and its progress towards achieving them and either:
  - The respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes; or
  - (2) If the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators," as defined in and published under that Act.

The Company recognises that a talented and diverse workforce is a key competitive advantage and that an important contributor to the Company's success is the quality, diversity and skills of its people. The Board does not consider that at this stage it is appropriate to adopt a policy specifically addressing diversity but will consider adopting a policy in future periods. The Board currently comprises 25% female Directors.

Ms Lynn Richardson holds the position of Non-Executive Chairman position of the Company.

#### **Recommendation 1.6:**

A listed entity should:

- (a) Have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and
- (b) Disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.

The Board as a whole has responsibility to review its own performance, the performance of individual Directors and

the performance of the Board Committees. The Chair of the Board may also meet individually with each Board member to discuss their performance. Non-executive Directors may also meet to discuss the performance of the Chair. Directors whose performance is consistently unsatisfactory may be asked to retire.

Formal performance evaluations for the non-Executive Directors of the Board and the Board Committees were not undertaken during the reporting period with the intention to conduct such evaluations on an annual basis moving forward.

#### **Recommendation 1.7:**

A listed entity should:

- (a) Have and disclose a process for periodically evaluating the performance of its senior executives; and
- (b) Disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.

Performance of senior management is reviewed by the Remuneration Committee annually or more frequently if required. The Board as a whole may then hold a facilitated discussion during which each Board member has the opportunity to raise any matter, suggestion for improvement or criticism with senior executives.

A review of senior management performance has taken place during the reporting period.

#### **PRINCIPLE 2:**

#### Structure the Board to add value

A listed entity should have a Board of an appropriate size, composition, skills and commitment to enable it to discharge its duties effectively.

#### **Recommendation 2.1:**

The Board of a listed entity should:

- (a) Have a Nomination and Remuneration Committee which:
  - (1) Has at least three members, a majority of whom are independent Directors; and
  - (2) Is chaired by an independent director, and disclose:
  - (3) The charter of the committee;
  - (4) The members of the committee; and
  - (5) As at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) If it does not have a Nomination and Remuneration committee, disclose that fact and the processes it employs to address Board succession issues and to

ensure that the Board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.

The Company has a Nomination and Remuneration Committee, although it is not comprised of a majority of independent Directors. The Committee functions to oversee the appointment and induction process for Directors and the selection, appointment and succession planning process of the Company's Senior Management, where relevant. When a vacancy exists or there is a need for a particular skill, the Nomination and Remuneration Committee, determines the selection criteria that will be applied. The Nomination and Remuneration Committee will then identify suitable candidates, with assistance from an external consultant if required, and will interview and assess the selected candidates. Directors are initially appointed by the Board and must stand for re-election at the Company's next Annual General Meeting of shareholders. Directors must then retire from office and nominate for re-election at least once every three years.

#### **Recommendation 2.2:**

A listed entity should have and disclose a Board skills matrix setting out the mix of skills and diversity that the Board currently has or is looking to achieve in its membership.

The Board has not yet established a formal Board skills matrix. Gaps in the collective skills of the Board are regularly reviewed by the Board as a whole, with the Board proposing candidates for directorships having regard to the desired skills and experience required by the Company as well as the proposed candidates' diversity of background. The Board intends to develop and disclose a Board skills matrix for future reporting periods.

#### **Recommendation 2.3:**

A listed entity should disclose:

- (a) The names of the Directors considered by the Board to be Independent Directors;
- (b) If a Director has an interest, position, association or relationship that might cause doubts about their independence as a director, but the Board is of the opinion that their independence isn't compromised, the nature of the interest, position, association or relationship in question and an explanation of why the Board is of that opinion; and
- (c) The length of service of each Director.

The current Board composition includes 3 Non-executive Directors.

The current Chairman, Ms Lynn Richardson, is a Non-executive Director appointed to the Board in May 2015

and was elected Chairman in November 2017 and is a substantial shareholder by association of EGL. Accordingly, the Chairman does not satisfy the independence criteria of the Recommendations.

Mr David Cartney is a Non- executive Director and was elected to the Board in September 2014 and is not a substantial shareholder of EGL. Accordingly, David does satisfy the independence criteria of the Recommendations

Mr Dean Dowie was appointed as a Non-Executive Director on the 25 May 2017. Whilst Dean Dowie is not classified as an Independent Director of the Company (he filled the role of contract Interim CEO for the period from 2 March 2017 to 25 May 2017), Mr Dowie's brief tenure as Interim CEO does not impact his ability to exercise independent judgement.

Mr Ellis Richardson is currently an Executive Director of EGL and was elected to the Board in November 2013, he has held an Executive position in the last three years and in addition, has a substantial shareholding in EGL, he is not considered as independent.

Details of each Director's backgrounds including experience, knowledge and skills are set out in the Directors' Report of this Annual Report.

#### **Recommendation 2.4:**

A majority of the Board of a listed entity should be Independent Directors.

See above, at 2.3.

#### **Recommendation 2.5:**

The chair of the Board of a listed entity should be an Independent Director and, in particular, should not be the same person as the CEO of the entity.

The Chairman, Ms Lynn Richardson, is not considered independent, for the reasons set out above. However, Ms Lynn Richardson provides significant governance and entrepreneurial expertise. The balance of the Board is collectively satisfied that Ms Lynn Richardson exercises independent judgement in carrying out her duties as Chairman of the Company. To the extent that the Board views any Director to have a conflict or perceived conflict of interest in matters that come before the Board then such Directors will be required to excuse themselves from the relevant decision-making process.

#### **Recommendation 2.6:**

A listed entity should have a program for inducting new Directors and provide appropriate professional development opportunities for Directors to develop and maintain the skills and knowledge needed to perform their role as Directors effectively. The Board is responsible for conducting new Director inductions. The process for this is outlined in 2.1 above. Professional development opportunities are considered on an individual basis, with opportunities provided to Directors where appropriate.

#### PRINCIPLE 3:

#### Act ethically and responsibly

A listed entity should act ethically and responsibly.

#### **Recommendation 3.1:**

A listed entity should:

- (a) Have a code of conduct for its Directors, senior executives and employees; and
- (b) Disclose that code or a summary of it.

The Company has established a Corporate Ethical Policy (a copy of which is available on the company's website) that recognises the importance of establishing and maintaining high ethical standards and decision making in conducting its business and is committed to increasing shareholder value in conjunction with fulfilling its responsibilities as a good corporate citizen. All Directors, managers and employees are expected to act with the utmost integrity, honesty and objectivity, striving at all times to enhance the reputation and performance of the Company.

#### **PRINCIPLE 4:**

#### Safeguard integrity in corporate reporting

A listed entity should have formal and rigorous processes that independently verify and safeguard the integrity of its corporate reporting.

#### Recommendation 4.1:

The Board of a listed entity should:

- (a) Have an audit committee which:
  - Has at least three members, all of whom are Non-executive Directors and a majority of whom are Independent Directors; and
  - (2) Is chaired by an Independent Director, who is not the chair of the Board, and disclose:
  - (3) The charter of the committee;
  - (4) The relevant qualifications and experience of the members of the committee; and
  - (5) In relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or

(b) If it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.

The Company has an Audit and Risk Committee although it is not comprised of a majority of independent Directors.

The principal function of the Audit and Risk Committee is to provide assistance to the Board in fulfilling its corporate governance and oversight responsibilities in relation to the Company's financial reporting, internal control structure, risk management systems and external audit functions.

The Audit and Risk Committee is chaired by Mr David Cartney who is not the Chair of the Company. The Committee currently has two other permanent non-executive director members being Mr Dean Dowie and Ms Lynn Richardson.

The Board considers that these members have the required financial expertise and an appropriate understanding of the markets in which the Group operates. The Chief Financial Officer and the Company's external auditors are invited to meetings of the Audit and Risk Committee at the Committee's discretion.

Meetings of the Audit & Risk Committee and member's attendance is disclosed in full in the Directors' Report.

#### **Recommendation 4.2:**

The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

The Company has received signed declaration from the CFO and the General Managers that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

#### **Recommendation 4.3:**

A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer any questions from security holders relevant to the audit.

The Company welcomes the attendance of its auditor at its Annual General Meeting.

#### **PRINCIPLE 5:**

#### Make timely and balanced disclosure

A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities.

#### **Recommendation 5.1:**

A listed entity should:

- (a) Have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and
- (b) Disclose that policy or a summary of it.

The Board recognises the importance of timely and balanced disclosure of all material matters concerning EGL and is committed to achieving the highest standards of market disclosure. The Board is responsible for compliance with EGL's continuous disclosure obligations. The Board focuses on timely disclosure of any information concerning EGL and its controlled entities that a reasonable person would expect to have a material effect on the price of EGL's securities.

#### **PRINCIPLE 6:**

#### Respect the rights of security holders

A listed entity should respect the rights of its security holders by providing them with appropriate information and facilities to allow them to exercise those rights effectively.

#### **Recommendation 6.1:**

A listed entity should provide information about itself and its governance to investors via its website.

In line with adherence to the continuous disclosure requirements of the ASX all shareholders are kept informed of major developments affecting the Company. This disclosure is through regular shareholder communications including the Annual Report, Half Yearly Report, the Company website and the distributions of specific releases covering major transactions and events or other price-sensitive information. The Company values its relationship with shareholders and understands the importance of communication with them in accordance with the requirements of the ASX. To keep shareholders informed, the Company releases announcements on its activities via the ASX website.

Comprehensive information regarding the Company's activities, is also available on the Company's website.

#### **Recommendation 6.2:**

A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.

Investor Relations is currently considered the role of the Board. Given the size of the Company and the number of shareholders, the Board does not view a formal investor relations program as a prudent use of resources at this time. The Board will review this as the Company develops.

#### **Recommendation 6.3:**

A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.

The Company acknowledges that respecting shareholders' rights is of fundamental importance and that communication with shareholders is a key element of this. The Company's Shareholder Communication processes are via the ASX, the Company's website and holder attendance at shareholder Meetings.

#### **Recommendation 6.4:**

A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.

The Company encourages the use of electronic communication and offers Security Holders the option to receive and send electronic communication to the Company and its share registry where possible.

#### **PRINCIPLE 7:**

#### Recognise and manage risk

A listed entity should establish a sound risk management framework and periodically review the effectiveness of that framework.

#### **Recommendation 7.1:**

The Board of a listed entity should:

(a) Have a committee or committees to oversee risk, each of which:

- (1) Has at least three members, a majority of whom are Independent Directors; and
- (2) Is chaired by an Independent Director, and disclose:
- (3) The charter of the committee;
- (4) The members of the committee; and
- (5) As at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) If it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.

The Company has an Audit and Risk Committee, although it is not comprised of a majority of independent Directors, it is chaired by an independent Director.

The principal function of the Audit and Risk Committee is to provide assistance to the Board in fulfilling its corporate governance and oversight responsibilities in relation to the Company's financial reporting, internal control structure, risk management systems and external audit functions.

The Audit and Risk Committee is chaired by Mr David Cartney who is not the Chair of the Company. The Committee currently has two other permanent non-executive director members being Ms Lynn Richardson and Mr Dean Dowie.

The Board considers that these members have the required financial expertise and an appropriate understanding of the markets in which the Group operates. The Chief Financial Officer and the Company's external auditors are invited to meetings of the Audit and Risk Committee at the Committee's discretion.

The Audit and Risk Committee Charter sets out its specific responsibilities, and processes for safeguarding the integrity of its corporate reporting.

#### **Recommendation 7.2:**

The Board or a committee of the Board should:

- (a) Review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and
- (b) Disclose, in relation to each reporting period, whether such a review has taken place.

The Audit and Risk Committee is responsible for reviewing the Company's risk management framework. Risk framework reviews may occur more or less frequently than annually as necessitated by changes in the Company and its operating environment.

A formal risk framework review has taken place during the financial year ended 30 June 2019.

#### **Recommendation 7.3:**

A listed entity should disclose:

- (a) If it has an internal audit function, how the function is structured and what role it performs; or
- (b) If it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk and internal control processes.

Given the Company's size it does not have an internal audit function.

As set out in Recommendation 7.1, the Audit and Risk Committee is responsible for overseeing the establishment and implementation of effective risk management and internal control systems to manage the Company's material business risks and for reviewing and monitoring the Company's application of those systems.

#### **Recommendation 7.4:**

A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.

The Audit and Risk Committee and the Board assists management to determine whether the Company has any material exposure to economic, environmental and social sustainability risks, and, if it does, how it manages or intends to manage those risks. The Company discloses this information in its Annual Report.

#### **PRINCIPLE 8:**

#### **Remunerate fairly and responsibly**

A listed entity should pay director remuneration sufficient to attract and retain high quality Directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders.

#### **Recommendation 8.1:**

The Board of a listed entity should:

- (a) Have a remuneration committee which:
  - (1) Has at least three members, a majority of whom are Independent Directors; and

- (2) Is chaired by an Independent Director, and disclose:
- (3) The charter of the committee;
- (4) The members of the committee; and
- (5) As at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) If it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.

Remuneration of Directors and executive staff is set at a market related level, to ensure that the Company is able to attract the highest calibre skills and expertise. The Nomination and Remuneration Committee comprises three Non-executive Directors who determine the appropriate remuneration for each Executive.

#### **Recommendation 8.2:**

A listed entity should separately disclose its policies and practices regarding the remuneration of Non-executive Directors and the remuneration of Executive Directors and other senior executives.

The Company's policies and practices regarding the remuneration of executive and Non-executive Directors and other senior executives are disclosed in the Company's Annual Report.

#### Recommendation 8.3:

A listed entity which has an equity-based compensation remuneration scheme should:

- (a) Have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and
- (b) Disclose that policy or a summary of it.

The Company has a securities trading policy which prohibits participants from entering into any arrangement which limits economic risks. The policy is disclosed on the Company's website.

An equity-based compensation scheme for employees was approved by shareholders at the 2017 Annual General Meeting.



#### AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF THE ENVIRONMENTAL GROUP LIMITED

In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of The Environmental Group Limited.

As lead audit partner for the audit of the financial statements of The Environmental Group Limited for the financial year ended 30 June 2019, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- i. the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- ii. any applicable code of professional conduct in relation to the audit.

McIntosh Bishop Chartered Accountants

David Macdonald Partner Sydney, 26 August 2019

McIntosh Bishop

Chartered Accountants

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Liability Limited by a scheme under Professional Standards Legislation



# **Financial Statements**

as at 30 June 2019

Statement of Profit and Loss 36 Statement of Financial Position 38 39 Statement of Changes in Equity Statement of Cash Flows 40 Notes to Financial Statements 41 Directors' Declaration 77 Independent Auditor's Report 78 Shareholder Information 82

# **General Information**

The financial statements cover The Environmental Group Limited as a Group consisting of The Environmental Group Limited and the entities it controlled at the end of, or during, the year. The financial statements are presented in Australian dollars, which is The Environmental Group Limited's functional and presentation currency.

The Environmental Group Limited is a listed public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Level 1, Suite 1, 10 Ferntree Place, Notting Hill, Victoria 3168, Australia

A description of the nature of the Group's operations and its principal activities are included in the Directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of Directors, on 26 August 2019. The Directors have the power to amend and reissue the financial statements.



# Statement of Profit and Loss For the year ending 30 June 2019

		Conso	lidated
Revenue	Note	2019 \$	2018 \$
Revenue from continuing operations	5	33,003,119	32,186,547
Subcontracting and material costs	6	(22,371,779)	(23,567,126)
Gross profit		10,631,340	8,619,421
Expenses			
Employee expenses	7	(4,802,818)	(3,558,402)
Occupancy expenses		(575,366)	(332,745)
Depreciation and amortisation	9	(262,692)	(79,596)
Marketing expenses		(456,843)	(270,105)
Travel expenses		(659,980)	(359,531)
Professional fees		(1,599,994)	(993,903)
Professional fees - legal proceedings	8	(170,000)	-
Other expenses		(801,665)	(924,712)
Operating profit		1,301,982	2,100,427
Interest income		9,791	14,144
Interest expense	11	(223,744)	(34,648)
Profit before income tax expense from continuing operations		1,088,029	2,079,923
Income tax expense	12	(97,712)	(528,743)
Profit after income tax expense from continuing operations		990,317	1,551,180
Loss after income tax benefit from discontinued operations	13	-	(38)
Profit after income tax (expense)/benefit for the year		990,317	1,551,142
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year		990,317	1,551,142
Profit for the year is attributable to:			
Non-controlling interest		(42,852)	(17,668)
Owners of The Environmental Group Limited	29	1,033,169	1,568,810
		990,317	1,551,142
Total comprehensive income for the year is attributable to:			
		990,317	1,551,180
Continuing operations			

The above statement of profit or loss should be read in conjunction with the accompanying notes.

# **Statement of Profit and Loss (continued)** For the year ending 30 June 2019

		Conso	lidated
	Note	2019 cents	2018 cents
Earnings per share for profit from continuing operations attributable to the owners of The Environmental Group Limited			
Basic earnings per share	44	0.48	0.73
Diluted earnings per share	44	0.48	0.73
Earnings per share for profit attributable to the owners of The Environmental Group Limited			
Basic earnings per share	44	0.48	0.73
Diluted earnings per share	44	0.48	0.73

The above statement of profit or loss should be read in conjunction with the accompanying notes.



# Statement of Financial Position

		Conso	lidated
Assets	Note	2019 \$	2018 \$
Current assets			
Cash and cash equivalents	14	171,135	2,232,447
Trade and other receivables	15	9,201,978	6,815,486
Inventories	16	1,221,268	168,142
Other current assets	17	220,645	132,281
Total current assets		10,815,026	9,348,356
Non-current assets			
Deferred tax assets	18	1,936,641	1,366,420
Property, plant and equipment	19	1,201,351	815,800
Intangible assets	20	13,951,665	9,534,990
Total non-current assets		17,089,657	11,717,210
Total assets		27,904,683	21,065,566
Liabilities			
Current liabilities			
Trade and other payables	21	7,906,555	5,324,020
Financial liabilities	22	125,000	-
Employee benefits	23	1,704,167	368,898
Total current liabilities		9,735,722	5,692,918
Non-current liabilities			
Financial liabilities	25	1,863,670	-
Deferred tax liabilities	26	56,392	20,020
Employee benefits	27	108,421	51,215
Total non-current liabilities		2,028,483	71,235
Total liabilities		11,764,205	5,764,153
Net assets		16,140,478	15,301,413
		., .,	.,
Equity	00	01 000 001	04 750 001
Issued capital	28	21,839,831	21,759,831
Retained earnings	29	(5,834,503)	(6,439,975)
Reserves	30	238,109	59,332
Equity attributable to the owners of The Environmental Group Limited	01	16,243,437	15,379,188
Non-controlling interest	31	(102,959)	(77,775)
Total equity		16,140,478	15,301,413

The above statement of financial position should be read in conjunction with the accompanying notes.

# Statement of Changes in Equity For the year ending 30 June 2019

Consolidated	Share capital	Reserves \$	Retained profits \$	Non-controlling interest \$	Total equity \$
oonsondated	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ
Balance at 1 July 2017	21,759,831	209,494	(7,879,226)	(60,107)	14,029,992
Profit/(Loss) after income tax expense for the year	-	-	1,568,810	(17,668)	1,551,142
Other comprehensive income for the year, net of tax	-	-	_	-	-
Total comprehensive income for the year	-	-	1,568,810	(17,668)	1,551,142
FX currency reserves	-	(150,162)	-	-	(150,162)

#### Transactions with owners in their capacity as owners:

Dividends paid (note 32)	-	-	(129,559)	-	(129,559)
Balance at 30 June 2018	21,759,831	59,332	(6,439,975)	(77,775)	15,301,413

Consolidated	Share capital \$	Reserves \$	Retained profits \$	Non-controlling interest \$	Total equity \$
Balance at 1 July 2018	21,759,831	59,332	(6,439,975)	(77,775)	15,301,413
Adjustment for correction of error	-	-	-	(74,535)	(74,535)
Adjustment for reclassification	-	-	(298,138)	-	(298,138)
Balance at 1 July 2018 - restated	21,759,831	59,332	(6,738,113)	(152,310)	14,928,740
Profit/(Loss) after income tax expense for the year	-	-	1,033,169	(42,852)	990,317
Other comprehensive income for the year, net of tax	-	-	-	-	-
Total comprehensive income for the year	-	-	1,033,169	(42,852)	990,317
FX currency reserves	-	178,777	-	92,203	270,980
Share issue	80,000	-	-	-	80,000
Transactions with owners in their capacity as owners:					
Dividends paid (note 32)	-	-	(129,559)	-	(129,559)
Balance at 30 June 2019	21,839,831	238,109	(5,834,503)	(102,959)	16,140,478

The above statement of changes in equity should be read in conjunction with the accompanying notes.

# Statement of Cash Flows For the year ending 30 June 2019

		Conso	lidated
	Note	2019 \$	2018 \$
Cash flows from operating activities			
Receipts from customers		30,705,058	36,752,815
Payments to suppliers and employees		(30,379,313)	(38,238,948)
		325,745	(1,486,133)
Interest received		9,791	14,144
Interest paid	11	(223,744)	(34,648)
Net cash from/(used in) operating activities	43	111,792	(1,506,637)
Cash flows from investing activities			
Payment for purchase of business, net of cash acquired		(3,393,349)	-
Net purchases of property, plant and equipment	19	(571,754)	(660,662)
Payments for intangibles	20	(67,112)	-
Net cash used in investing activities		(4,032,215)	(660,662)
Cash flows from financing activities			
Proceeds from borrowings		2,000,000	-
Dividends paid	32	(129,559)	(129,559)
Repayment of borrowings		(11,330)	(1,042,535)
Net cash from/(used in) financing activities		1,859,111	(1,172,094)
Net decrease in cash and cash equivalents		(2,061,312)	(3,339,393)
Cash and cash equivalents at the beginning of the financial year		2,232,447	5,571,840
Cash and cash equivalents at the end of the financial year	14	171,135	2,232,447

The above statement of cash flows should be read in conjunction with the accompanying notes.

# **Notes to Financial Statements**

As at 30 June 2019

# Note 1. Corporate information

This financial report of The Environmental Group Limited ("EGL") for the year ended 30 June 2019 was authorised for issue by the Directors in accordance with a resolution of the Directors on 26 August 2019.

The Environmental Group Limited's registered office is Level 1, Suite 1, 10 Ferntree Place, Notting Hill, Victoria, 3168.

The financial report includes financial statements for EGL and its controlled entities as a consolidated entity ('the Group'). EGL is a public listed company, limited by shares traded on the Australian Security Exchange, incorporated and domiciled in Australia. For the purposes of preparing the financial statements the Company and Group are for profit entities.

The principal activities during the year of entities within the consolidated entity were design, application and servicing of innovative gas and vapour emission control systems, inlet and exhaust systems for gas turbines and engineering services and innovative water treatment, service and maintenance of commercial boilers and engineering services, to a wide variety of industries.

# Note 2. Significant accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out either in the respective notes or below. These policies have been consistently applied to all the years presented, unless otherwise stated.

# New or amended Accounting Standards and Interpretations adopted

The Group has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the Group.

The following Accounting Standards and Interpretations are most relevant to the Group:

The Group has not adopted AASB 16 from 1 January 2019.

The standard will be adopted from the 1 July 2019. The standard replaces AASB 117 'Leases' and for lessees eliminates the classifications of operating leases and finance leases. Except for short-term leases and leases of low-value assets, right-of-use assets and corresponding lease liabilities are recognised in the statement of financial position. Straight-line operating lease expense recognition is replaced with a depreciation charge for the right-of-use assets (included in operating costs) and an interest expense on the recognised lease liabilities (included in finance costs). In the earlier periods of the lease, the expenses associated with the lease under AASB 16 will be higher when compared to lease expenses under AASB 117. However, EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation) results will improve as the operating expense is now replaced by interest expense and depreciation in profit or loss. For classification within the statement of cash flows, the interest portion in future disclosures will be disclosed in operating activities and the principal portion of the lease payments will be separately disclosed in financing activities.

# **Basis of preparation**

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for for-profit oriented entities. These financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board ('IASB').

# **Historical cost convention**

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

# **Critical accounting estimates**

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

# (A) Parent entity information

In accordance with the Corporations Act 2001, these financial statements present the results of the Group only. Supplementary information about the parent entity is disclosed in note 40.

# (B) Principles of consolidation

The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of The Environmental Group Limited ('company' or 'parent entity') as at 30 June 2019 and the results of all subsidiaries for the year then ended. The Environmental Group Limited and its subsidiaries together are referred to in these financial statements as the 'Group'.

Subsidiaries are all those entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases. Intercompany transactions, balances and unrealised gains on transactions between entities in the Group are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

The acquisition of subsidiaries is accounted for using the acquisition method of accounting. A change in ownership interest, without the loss of control, is accounted for as an equity transaction, where the difference between the consideration transferred and the book value of the share of the non-controlling interest acquired is recognised directly in equity attributable to the parent.

Non-controlling interest in the results and equity of subsidiaries are shown separately in the statement of profit or loss, statement of financial position and statement of changes in equity of the Group. Losses incurred by the Group are attributed to the non-controlling interest in full, even if that results in a deficit balance.

Where the Group loses control over a subsidiary, it derecognises the assets including goodwill, liabilities and non-controlling interest in the subsidiary together with any cumulative translation differences recognised in equity. The Group recognises the fair value of the consideration received and the fair value of any investment retained together with any gain or loss in profit or loss.

# (C) Business combinations

The acquisition method of accounting is used to account for business combinations regardless of whether the equity instruments or other assets are acquired.

The consideration transferred is the sum of the acquisitiondate fair values of the assets transferred, equity instruments issued or liabilities incurred by the acquirer to former owners of the acquiree and the amount of any non-controlling interest in the acquiree. For each business combination, the non-controlling interest in the acquiree is measured at either fair value or at the proportionate share of the acquiree's identifiable net assets.

On the acquisition of a business, the consolidated entity assesses the financial assets acquired and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic conditions, the consolidated entity's operating or accounting policies and other pertinent conditions in existence at the acquisition-date.

Where the business combination is achieved in stages, the consolidated entity remeasures its previously held equity interest in the acquiree at the acquisition-date fair value and the difference between the fair value and the previous carrying amount is recognised in profit or loss.

Contingent consideration to be transferred by the acquirer is recognised at the acquisition-date fair value. Subsequent changes in the fair value of the contingent consideration classified as an asset or liability is recognised in profit or loss. Contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity.

The difference between the acquisition-date fair value of assets acquired, liabilities assumed and any non-controlling interest in the acquiree and the fair value of the consideration transferred and the fair value of any pre-existing investment in the acquiree is recognised as goodwill. If the consideration transferred and the pre-existing fair value is less than the fair value of the identifiable net assets acquired, being a bargain purchase to the acquirer, the difference is recognised as a gain directly in profit or loss by the acquirer on the acquisition-date, but only after a reassessment of the identification and measurement of the net assets acquired, the non-controlling interest in the acquiree, if any, the consideration transferred and the acquirer's previously held equity interest in the acquirer.

Business combinations are initially accounted for on a provisional basis. The acquirer retrospectively adjusts the provisional amounts recognised and also recognises additional assets or liabilities during the measurement period, based on new information obtained about the facts and circumstances that existed at the acquisition-date. The measurement period ends on either the earlier of

- (i) 12 months from the date of the acquisition or
- (ii) when the acquirer receives all the information possible to determine fair value.

# (D) Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank, cash in hand and other short-term deposits with an original maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purposes of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank

overdrafts are included within other financial liabilities in current liabilities on the statement of financial position.

# (E) Trade and other receivables

Trade receivables, which generally have 30-90 day terms, are recognised at fair value.

Collectability of trade receivables is reviewed on an ongoing basis at an operating unit level. Individual debts that are known to be uncollectible are written off when identified. An impairment provision is recognised when there is objective evidence that the Group will not be able to collect the receivable. Financial difficulties of the debtor or, default payments are considered objective evidence of possible impairment. The amount of the impairment loss is the receivable carrying amount compared to the present value of estimated future cash flows, discounted at the original effective interest rate.

# (F) Inventories

#### Raw materials, finished goods and stores

Raw materials, finished goods and stores are measured at the lower of cost and net realisable value. Costs are assigned on a first in, first out basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

## Work-in-progress

Cost includes both variable and fixed costs relating to specific contracts, and those costs are attributed to the contract activity in general and that can be allocated on a reasonable basis.

# (G) Investments and other financial assets

Investments and financial assets in the scope of AASB 139 Financial Instruments: Recognition and Measurement are categorised as either financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, or available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Designation is re-evaluated at each financial year end, but there are restrictions on reclassifying to other categories.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of assets not at fair value through profit or loss, directly attributable transaction costs.

# **Recognition and derecognition**

All regular purchases and sales of financial assets are recognised on the trade date, the date that the Group commits to purchase the asset. Regular purchases or sales are purchases or sales of financial assets under contracts that require delivery of the assets within the period established generally by regulation or convention in the market place. Financial assets are derecognised when the right to receive cash flows from the financial assets have expired or been transferred.

## (i) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the Group's intention to hold these investments to maturity. They are subsequently measured at amortised cost.

Held-to-maturity investments are included in non-current assets, except for those which are expected to mature within 12 months after the end of the reporting period.

If during the period the Group sold or reclassified more than an insignificant amount of the held-to-maturity investments before maturity, the entire held-to-maturity investments category would be tainted and reclassified as available-for-sale.

# (ii) Loans and receivables

Loans and receivables including loan notes and loans to Key Management Personnel are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are carried at amortised cost using the effective interest method. Gains and losses are recognised in the statement of comprehensive income when the loans and receivables are derecognised or impaired. These are included in current assets, except for those with maturities greater than 12 months after reporting date, which are classified as non-current.

Individually significant receivables are considered for impairment when they are past due or when other objective evidence is received that a specific counterparty will default. Receivables that are not considered to be individually impaired are reviewed for impairment.

### (H) Plant and equipment

Plant and equipment is stated at historical cost less accumulated depreciation and any accumulated impairment losses. Such cost includes the cost of replacing parts that are eligible for capitalisation when the cost of replacing the parts is incurred. All other repairs and maintenance are recognised in the statement of comprehensive income as incurred. Depreciation is calculated on either a straight-line or diminishing value basis over the estimated useful life of the specific asset.

The assets' residual values, useful lives and amortisation methods are reviewed periodically and adjusted if appropriate.

An item of plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal.

## (I) Leases

The determination of whether an arrangement is or contains a lease is based on the substance of the arrangement and requires an assessment of whether the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognised as an expense in the statement of comprehensive income.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Operating lease payments are recognised as an expense in the statement of comprehensive income on a straight-line basis over the lease term.

#### (J) Impairment of non-financial assets other than goodwill

Intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment or more frequently if events or changes in circumstances indicate that they might be impaired. Other non-financial assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

The Group conducts an annual internal review of asset values, which is used as a source of information to assess for any indicators of impairment. External factors are also monitored to assess for indicators of impairment. If any indication of impairment exists, an estimate of the asset's recoverable amount is calculated.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that have suffered impairment are tested for possible reversal of the impairment whenever events or changes in circumstances indicate that the impairment may have reversed.

# (K) Goodwill and intangibles

# Goodwill

Goodwill acquired in a business combination is initially measured at cost being the excess of the cost of the business combination over the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units. Each unit or group of units to which the goodwill is so allocated includes the EGL Pollution Control, EGL Gas Turbine, and EGL Service cash generating units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cashgenerating units), to which the goodwill relates.

The Group performs its impairment testing as at 30 June each year using a value in use, discounted cash flow methodology for all cash generating units to which goodwill and indefinite lived intangibles have been allocated. Further details on the methodology and assumptions used are outlined in Note 20.

Impairment losses recognised for goodwill are not subsequently reversed.

#### Intangibles other than goodwill

Intangible assets acquired separately or in a business combination are initially measured at cost. The cost of an intangible asset acquired in a business combination is its fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised over the useful life and tested for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life is reviewed at least at each financial year end. The amortisation expense on intangible assets with finite lives is recognised in profit or loss in the expense category consistent with the function of the intangible asset.

Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cashgenerating unit level consistent with the methodology outlined for goodwill above. Such intangibles are not amortised. The useful life of an intangible asset with an indefinite life is reviewed each reporting period to determine whether indefinite life assessment continues to be supportable.

#### **Research and development costs**

Research costs are expensed as incurred. Development expenditure on an internal project is recognised only when the Group can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete the development and the ability to measure reliably the expenditure attributable to the intangible asset during its development.

Following the initial recognition of the development expenditure, the cost model is applied requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses. Any expenditure so capitalised is amortised over the period of expected benefit from the related project.

The carrying value of an intangible asset arising from development expenditure is tested for impairment annually when the asset is not yet available for use, or more frequently when an indication of impairment arises during the reporting period.

# Software

An intangible asset arising from software purchased or development expenditure, the cost model is applied requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses. Any expenditure so capitalised is amortised over the period of expected benefit from the related project.

A summary of the policies applied to the Group's intangible assets is as follows:

	Trademark	Licences	Goodwill	Development costs	Intangibles
Useful lives	Indefinite	Indefinite	Indefinite	Five years	Five years
Method used	Not amortised or revalued	Not amortised or revalued	Not amortised or revalued	Amortised	Amortised
Internally generated/Acquired	Acquired	Acquired	Acquired	Internally Generated	Acquired / Internally generated
Impairment test/ recoverable amount testing	Annually and where an indicator of impairment exists	Annually and where an indicator of impairment exists	Annually and where an indicator of impairment exists	Where an indicator of impairment exists	Annually and where an indicator of impairment exists

# (L) Trade and other payables

Trade and other payables are carried at cost and due to their short term nature they are not discounted. They represent liabilities for goods and services provided to the Group prior to the end of the financial year that are unpaid and arise when the Group becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

# (M) Other financial liabilities

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

# **Borrowing costs**

Borrowing costs are recognised as an expense when incurred unless they are attributable to a qualifying asset.

# (N) Provisions

Provisions are recognised when the Group has a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date using a discounted cash flow methodology. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects the time value of money and the risks specific to the liability.

# (0) Employee leave benefits

Provision is made for the Group's liability for employee benefits arising from services rendered by employees to reporting date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Those cashflows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cashflows.

# Note 2. Significant accounting policies (continued) (P) Equity settled transactions

The cost of equity-settled transactions is recognised, together with a corresponding increase in equity, over the period in which the performance and / or service conditions are fulfilled (the vesting period), ending on the date on which the relevant employees become fully entitled to the award (the vesting date). At each subsequent reporting date until vesting, the cumulative charge to the statement of comprehensive income is the product of:

- · The grant date fair value of the award.
- The current best estimate of the number of awards that will vest, taking into account such factors as the likelihood of employee turnover during the vesting period and the likelihood of non-market performance conditions being met.
- The expired portion of the vesting period.

The charge to the statement of comprehensive income for the period is the cumulative amount as calculated above less the amounts already charged in previous periods. There is a corresponding entry to equity.

Equity-settled awards granted by the Group to employees of subsidiaries are recognised in the Group financial statements. The expense recognised by the Group is the total expense associated with all such awards.

If the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified. An additional expense is recognised for any modification that increases the total fair value of the share-based payment arrangement, or is otherwise beneficial to the employee, as measured at the date of modification.

If an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. However, if a new award is substituted for the cancelled award and designated as a replacement award on the date that it is granted, the cancelled and new award are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect, if any, of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share (see Note 44).

# (Q) Contributed equity

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

#### (R) Revenue recognition

Revenue is recognised and measured at the fair value of the consideration received or receivable to the extent it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

#### **Revenue from contracts with customers**

Revenue is recognised at an amount that reflects the consideration to which the Group is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the Group: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are recognised as a refund liability.

#### Products

Revenue and earnings on capital work contracts are recognised when performance obligations are satisfied. Revenue recognised on uncompleted capital work contracts in excess of amounts billed to customers is reflected as an asset. Amounts billed to customers in excess of revenue recognised on uncompleted capital work contracts are reflected as a liability. Revenue from sales other than capital work contracts is recorded when goods have been dispatched to a customer pursuant to a sales order and the associated risks of ownership have passed to the customer.

# Services

Revenue from the rendering of a service is recognised upon the delivery of the service to the customer.

# Interest revenue

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

## Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

# (S) Profit or loss from discontinued operations

A discontinued operation is a component of the entity that has been disposed or cease to trade and:

- Represents a separate major line of business or geographical area of operations.
- Is part of a single coordinated plan to dispose of a separate major line of business or geographical area of operations; or
- Is a subsidiary acquired exclusively with a view to resale.

Profit or loss from discontinued operations, including prior year components of profit or loss, is presented in a single amount in the statement of comprehensive income. This amount, which comprises the post-tax profit or loss of discontinued operations and is further analysed in Note 13.

The disclosures for discontinued operations in the prior year relate to all operations that have been discontinued by the reporting date for the latest period presented.

# (T) Income tax

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate for each jurisdiction, adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to be applied when the assets are recovered or liabilities are settled, based on those tax rates that are enacted or substantively enacted, except for:

- When the deferred income tax asset or liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and that, at the time of the transaction, affects neither the accounting nor taxable profits; or
- When the taxable temporary difference is associated with interests in subsidiaries, associates or joint ventures, and the timing of the reversal can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed at each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entities which intend to settle simultaneously.

The Environmental Group Limited and its wholly-owned Australian subsidiaries have formed an income tax consolidated group under the tax consolidation regime. The head entity and each subsidiary in the tax consolidated group continue to account for their own current and deferred tax amounts. The tax consolidated group has applied the 'separate taxpayer within group' approach in determining the appropriate amount of taxes to allocate to members of the tax consolidated group.

In addition to its own current and deferred tax amounts, the head entity also recognises the current tax liabilities (or assets) and the deferred tax assets arising from unused tax losses and unused tax credits assumed from each subsidiary in the tax consolidated group.

# Note 2. Significant accounting policies (continued) (U) Earning per share

Basic earnings per share is calculated as net profit attributable to members of the parent, adjusted to exclude any costs of servicing equity (other than dividends), divided by the weighted average number of ordinary shares.

Diluted earnings per share are calculated as net profit attributable to members of the parent, adjusted for:

- Costs of servicing equity (other than dividends).
- · The after tax effect of dividends.
- Other non-discretionary changes in revenues or expenses during the period that would result from the dilution of potential ordinary share; divided by the weighted average number of ordinary shares.

Potential ordinary shares are treated as dilutive when, and only when, their conversion to ordinary shares would decrease earnings per share or increase loss per share from continuing operations.

## (V) Foreign currency transactions and balances

## Functional and presentation currency

The functional currency of each of the Group's entities is measured using the currency of the primary economic environment in which that entity operates. The consolidated financial statements are presented in Australian dollars which is the parent entity's functional and presentation currency.

Foreign currency transactions are translated into functional currency using the exchange rates prevailing at the date of the transaction. Foreign currency monetary items are translated at the year-end exchange rate. Exchange differences are recognised in profit or loss.

Where required by accounting standards, comparative figures have been adjusted to conform to changes in presentation for the current period.

## (W) Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the Group's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current. A liability is classified as current when: it is either expected to be settled in the Group's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

#### (X) Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

# (Y) New Accounting Standards and Interpretations not yet mandatory or early adopted

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been adopted early by the Group for the annual reporting period ended 30 June 2019. The Group's assessment of the impact of these new or amended Accounting Standards and Interpretations, most relevant to the Group, are set out below.

## AASB 16 Leases

This standard is applicable to annual reporting periods beginning on or after 1 January 2019. The standard replaces AASB 117 'Leases' and for lessees will eliminate the classifications of operating leases and finance leases. Subject to exceptions, a 'right-of-use' asset will be capitalised in the statement of financial position, measured at the present value of the unavoidable future lease payments to be made over the lease term. The exceptions relate to short-term leases of 12 months or less and leases

of low-value assets (such as personal computers and small office furniture) where an accounting policy choice exists whereby either a 'right-of-use' asset is recognised or lease payments are expensed to profit or loss as incurred. A liability corresponding to the capitalised lease will also be recognised, adjusted for lease prepayments, lease incentives received, initial direct costs incurred and an estimate of any future restoration, removal or dismantling costs. Straight-line operating lease expense recognition will be replaced with a depreciation charge for the leased asset (included in operating costs) and an interest expense on the recognised lease liability (included in finance costs). In the earlier periods of the lease, the expenses associated with the lease under AASB 16 will be higher when compared to lease expenses under AASB 117. However EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation) results will be improved as the operating expense is replaced by interest expense and depreciation in profit or loss under AASB 16. For classification within the statement of cash flows, the lease payments will be separated into both a principal (financing activities) and interest (either operating or financing activities) component. For lessor accounting, the standard does not substantially change how a lessor accounts for leases. The Group will adopt this standard from 1 July 2019.

The Directors anticipate that the adoption of AASB 16 will have an impact on the Group's financial statements. It is expected that the impact on the results of the Group in the 2020 financial year will be approximately \$40,946 with a favourable impact on the net assets of the business in the same amount.

# Note 3. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

# **Provision for impairment of receivables**

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

## **Provision for impairment of inventories**

The provision for impairment of inventories assessment requires a degree of estimation and judgement. The level of the provision is assessed by taking into account the recent sales experience, the ageing of inventories and other factors that affect inventory obsolescence.

#### **Estimation of useful lives of assets**

The Group determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

#### Goodwill and other indefinite life intangible assets

The Group tests annually, or more frequently if events or changes in circumstances indicate impairment, whether goodwill and other indefinite life intangible assets have suffered any impairment, in accordance with the accounting policy stated in note 2(K). The recoverable amounts of cash-generating units have been determined based on value-in-use calculations. These calculations require the use of assumptions, including estimated discount rates based on the current cost of capital and growth rates of the estimated future cash flows as discussed in note 20.

# Impairment of non-financial assets other than goodwill and other indefinite life intangible assets

The Group assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the Group and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

# Note 3. Critical accounting judgements, estimates and assumptions (continued)

## **Income tax**

The Group is subject to income taxes in the jurisdictions in which it operates. Significant judgement is required in determining the provision for income tax. There are many transactions and calculations undertaken during the ordinary course of business for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on the Group's current understanding of the tax law. Where the final tax outcome of these matters is different from the carrying amounts, such differences will impact the current and deferred tax provisions in the period in which such determination is made.

#### **Recovery of deferred tax assets**

Deferred tax assets are recognised for deductible temporary differences only if the Group considers it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

#### **Employee benefits provision**

As discussed in note 2(0), the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

## **Warranty provision**

Provision is made in respect of the consolidated group's estimated liability on all products and services under warranty at reporting date. The provision is measured as the present value of future cash flows estimated to be required to settle the warranty obligation. The future cash flows have been estimated by reference to the consolidated group's history of warranty claims.

#### **Business combinations**

As discussed in note 2(C), business combinations are initially accounted for on a provisional basis. The fair value of assets acquired, liabilities and contingent liabilities assumed are initially estimated by the Group taking into consideration all available information at the reporting date. Fair value adjustments on the finalisation of the business combination accounting is retrospective, where applicable, to the period the combination occurred and may have an impact on the assets and liabilities, depreciation and amortisation reported.

#### **Capital work contracts and work in progress**

Capital Work in progress is valued at cost, plus profit recognised to date less any provision for anticipated future losses. Cost includes both variable and fixed costs relating to specific contracts, and those costs that are attributable to the contract activity in general and that can be allocated on a reasonable basis.

Capital Work Contract profits are recognised when performance obligations are satisfied. Where losses are anticipated they are provided for in full.

Judgement is exercised in determining the performance obligations at each stage of completion of the contract and in reliably estimating the total contract revenue and contract costs to completion.

#### **Estimation of useful lives of assets**

The estimation of the useful lives of assets has been based on historical experience (for plant and equipment), lease terms (for leased equipment) and turnover policies (for motor vehicles). In addition, the condition of the assets is assessed periodically and considered against the remaining useful life.

Adjustments to useful lives are made when considered necessary.

# **Provision for Impairment of Receivables**

Current trade and term receivables are non-interest bearing loans and generally on 30-day terms. Non-current trade and term receivables are assessed for recoverability based on the underlying terms of the contract.

A provision for impairment is recognised when there is objective evidence that an individual trade or term receivable is impaired.

## **Provision for Stock Obsolescence**

Inventories are measured at the lower of cost and net realisable value. In estimating net realisable values, management takes into account the most reliable evidence available at the time the estimates are made.

# Note 4. Operating segments

# Identification of reportable operating segments

The Group has identified its operating segments based on the internal reports that are reviewed and used by the Board of Directors (Chief operating decision makers) in assessing performance and determining the allocation of resources. Unless stated otherwise all amounts reported to the Board of Directors, being the chief operating decision makers with respect to operating segments, are determined in accordance with accounting policies that are consistent to those adopted in the annual financial statements of the Group.

The Group is managed primarily on the basis of product category and service offerings as the diversification of the Group's operations inherently have notably different risk profiles and performance assessment criteria. Operating segments are therefore determined on the same basis. Reportable segments disclosed are based on aggregating operating segments where the segments are considered to have similar economic characteristics and are also similar with respect to the following:

- The products sold and / or services provided by the segment.
- The manufacturing process.
- · The type or class of customer for the products or services.
- The distribution method.
- Any external regulatory requirements.

## Types of products and services by segment

 Products segment incorporates the operations related to the supply, design, construction and installation services to industry, this segment includes activities related to air pollution control, water purification systems and design and manufacture of gas turbine equipment and solutions which incorporates the TAPC and Baltec business units.

- Services segment reflects the services and after sales support to industry, this segment includes services to the air pollution control, gas turbine and industrial and commercial boiler markets which incorporates Tomlinson Energy Service, TAPC and Baltec.
- The Corporate Segment incorporates the expenditures and assets incurred by the EGL Group head office.

#### Inter-segment transactions

An internally determined transfer price is set for all inter-segment sales. This price is reset quarterly and is based on what would be realised in the event the sale was made to an external party at arm's length. All such transactions are eliminated on consolidation of the Group's financial statements.

# Segment assets

Where an asset is used across multiple segments, the asset is allocated to that segment that receives majority economic value from that asset. In the majority of instances, segment assets are clearly identifiable on the basis of their nature and physical location.

#### **Segment liabilities**

Liabilities are allocated to segments where there is a direct nexus between the incurrence of the liability and the operations of the segment. Borrowings and tax liabilities are generally considered to relate to the Group as a whole and are not allocated. Segment liabilities include trade and other payables and certain direct borrowings.

#### Segment performance

The following table present revenue and profit information and certain asset and liability information regarding business segments for the years ended 30 June 2019 and 30 June 2018.



# Note 4. Operating segments (continued)

# **Operating segment information**

Consolidated - 2019	Products \$	Services \$	Corporate \$	Total \$
Revenue				
Sales to external customers	20,295,122	12,707,997	-	33,003,119
Total revenue	20,295,122	12,707,997	-	33,003,119
Total segment revenue	20,295,122	12,707,997	-	33,003,119
Depreciation and amortisation	(158,974)	(23,840)	(79,878)	(262,692)
Interest revenue	9,791	-	-	9,791
Finance costs	(145,721)	(11,711)	(234,600)	(392,032)
Subcontracting and material costs	(14,852,408)	(7,519,371)	-	(22,371,779)
Employee benefit expenses	(1,788,015)	(2,314,591)	(700,212)	(4,802,818)
Occupancy expenses	(397,531)	(177,209)	(626)	(575,366)
Professional fees	(667,289)	(399,821)	(532,884)	(1,599,994)
Professional fees - legal proceedings	-	-	(170,000)	(170,000)
Other expenses	(1,472,495)	(141,623)	(136,082)	(1,750,200)
Profit/(Loss) before income tax expense	822,480	2,119,831	(1,854,282)	1,088,029
Income tax expense				(97,712)
Profit after income tax expense				990,317
Assets				
Segment assets	7,199,840	9,364,734	11,340,109	27,904,683
Total assets				27,904,683
Liabilities				
Segment liabilities	2,145,369	7,703,718	1,915,118	11,764,205
Total liabilities				11,764,205



# Note 4. Operating segments (continued)

# **Operating segment information**

Consolidated - 2018	Products \$	Services \$	Corporate \$	Total \$
Total segment revenue	32,186,547	-	-	32,186,547
Depreciation and amortisation	(74,538)	-	(5,058)	(79,596)
Loss on disposal of discontinued operation	-	(55)	-	(55)
Subcontracting and material costs	(23,567,126)	_	-	(23,567,126)
Employee benefit expenses	(3,042,461)	-	(515,941)	(3,558,402)
Occupancy expenses	(331,953)	-	(792)	(332,745)
Professional fees	(459,865)	-	(534,038)	(993,903)
Other expenses	(1,348,673)	-	(226,179)	(1,574,852)
Profit/(Loss) before income tax expense	3,361,931	(55)	(1,282,008)	2,079,868
Income tax expense				(528,726)
Profit after income tax expense				1,551,142
Assets				
Segment assets	15,908,306	-	5,157,260	21,065,566
Total assets				21,065,566
Liabilities				
Segment liabilities	4,607,117	-	1,157,036	5,764,153
Total liabilities				5,764,153

# **Major customers**

The Group has a number of customers to whom it provides both products and services. The Group supplies to a single external customer in the products segment who accounts for 22.4% of external revenue (2018: 13.2%). The next most significant client accounts for 7.0% (2018: 13.0%) of external revenue.

# Note 5. Revenue from continuing operations

	Consolidated			
	2019 \$	2018 \$		
Revenue				
From external customers	32,596,541	31,953,543		
R&D Tax Offset	406,578	233,004		
Revenue from continuing operations	33,003,119	32,186,547		

# Note 6. Cost of sales

Consolidated	
2019 2018 \$ \$	
22,371,779 23,567,126	

# Note 7. Employee expenses

	Conso	lidated
	2019 \$	2018 \$
Wages and salaries	2,589,495	2,785,839
Superannuation expense	695,522	428,221
Other employee benefits expense	1,517,801	344,342
Employee expenses total	4,802,818	3,558,402

# Note 8. Professional fees - legal proceedings

The Company continues to be involved in Federal Court litigation commenced against it by a former Company employee in May 2017. The matter went to trial in October 2018, and Judgment was given in June 2019. In the Judgment, the Court has determined to dismiss the employees claim, and accepted the Company's own claim against the employee, although orders to this effect have not yet been made. Accordingly, no amount for the employee's claim has been provided for in the financial statements.

# Note 9. Depreciation and amortisation

	Consolidated	
	2019 \$	2018 \$
Depreciation of equipment	186,203	76,564
Depreciation of leasehold improvements	-	3,032
Amortisation of intangibles	76,489	-
Depreciation and amortisation total	262,692	79,596

# Note 10. Foreign exchange (gains)/losses

	Consol	idated
	2019 \$	2018 \$
Foreign exchange (gains)/losses	(242,139)	(122,141)

# Note 11. Interest expense

Consolidated	
2019 201 \$ \$	
223,744 34,64	

# Note 12. Income tax expense

	Conso	Consolidated	
	2019 \$	2018 \$	
Income tax expense			
Deferred tax - origination and reversal of temporary differences	(533,866)	227,309	
Adjustment recognised for prior periods	10,088	301,417	
Adjustment recognised for current periods	621,490	-	
Aggregate income tax expense	97,712	528,726	
Income tax expense is attributable to:			
Profit from continuing operations	97,712	528,743	
Loss from discontinued operations	-	(17)	
Aggregate income tax expense	97,712	528,726	
Deferred tax included in income tax expense comprises:			
Decrease/(increase) in deferred tax assets (note 18)	(570,238)	211,141	
Increase in deferred tax liabilities (note 26)	36,372	16,168	
Deferred tax - origination and reversal of temporary differences	(533,866)	227,309	
Numerical reconciliation of income tax expense and tax at the statutory rate			
Profit before income tax expense from continuing operations	1,088,029	2,079,923	
Loss before income tax benefit from discontinued operations	-	(55)	
	1,088,029	2,079,868	
Tax at the statutory tax rate of 30%	326,409	623,960	
Adjustment recognised for prior periods	10,088	301,417	
Prior year temporary differences not recognised now recognised	(921,564)	(401,068)	
Difference in overseas tax rates	10,713	4,417	
Adjustment recognised for current period	621,490	-	
Sundry items	50,576	_	
Income tax expense	97,712	528,726	
	Consolidated		
Tax losses	2019 \$	2018 \$	

No deferred tax asset has been recognised for these tax	Т
losses as they relate to pre-consolidated losses transferred	fo
in from subsidiaries and are subject to available fraction	
calculations.	

Potential tax benefit at 30%

Unused tax losses for which no deferred tax asset has been recognised

There were no tax liabilities for the year, as losses carried forward have been utilised.

817,016

245,105

817,016

245,105

(158,349)

# Note 13. Discontinued operations

Mine Assist Mechanical Pty Ltd (formerly Moranbah Mechanical Services Pty Ltd)

On 24 April 2014 the EGL Board of Directors resolved to cease funding the loss-making operations of Mine Assist

Mechanical Pty Ltd ("MMS"), a wholly owned subsidiary of the Group. The company is intended to be deregistered in FY20.

The operating loss of MMS is summarised as follows:

	Conse	Consolidated	
	2019 \$	2018 \$	
Financial performance information			
Finance costs	-	(55)	
Loss before income tax benefit	-	(55)	
Income tax benefit	-	17	
Loss after income tax benefit from discontinued operations	-	(38)	
Cash flow information			
Net cash used in operating activities	-	(55)	
he carrying amounts of assets and liabilities in this discontinued group are s	summarised as follows:		
Deferred Tax	-	5,971	
Total assets	-	5,971	
Intergroup indebtedness	-	164,320	

Net liabilities

# Note 14. Current assets - cash and cash equivalents

	Conse	Consolidated	
	2019 \$	2018 \$	
Cash at bank	115,489	2,207,447	
Cash on deposit	55,646	25,000	
	171,135	2,232,447	

# Cash at bank

Cash at bank is non-interest bearing with an overdraft facility that currently bears interest at 6.75% per annum.

## **Cash on deposit**

As part of the bank facility, cash on deposit held as security for bonds issued by financial institutions are no longer required.

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# Note 15. Current assets - trade and other receivables

	Conso	Consolidated	
	2019 \$	2018 \$	
Trade receivables	7,345,182	5,271,362	
Other receivables	1,856,796	1,544,124	
	9,201,978	6,815,486	

# Impairment of receivables

Trade receivables are non-interest bearing vary between 30 and 60 days day terms. A provision for impairment loss is recognised when there is objective evidence that an individual trade receivable is impaired. Amounts are included in other expenses in the statement of comprehensive income.

As at 30 June, the ageing of trade receivables is as follows:

	Consolidated	
	2019 \$	2018 \$
Current	6,549,068	3,180,882
30 Days	328,599	1,706,653
60 Days past due not impaired	123,168	55,521
90+ Days past due not impaired	344,347	328,306
	7,345,182	5,271,362

Receivables past due but not considered impaired as at 30 June 2019 \$344,347 (2018: \$328,306). Payment terms on these amounts have not been re-negotiated however credit is being monitored until full payment is made. Each business unit has been in direct contact with the relevant debtor and is satisfied that payment will be received in full.

# Fair value and credit risk

Due to the short term nature of these receivables, their carrying value is assumed to approximate their fair value. The maximum exposure to credit risk is the fair value of receivables. Collateral is not held as security, nor is it the Group's policy to transfer (on-sell) receivables to special purpose entities.

# Note 16. Current assets - inventories

Consoli	dated	
2019 \$	2018 \$	
1,221,268	168,142	

#### Inventory write-down

Write-down of inventories to net realisable value amounted to \$25,191 for the year ended 30 June 2019 (2018: \$34,304). As a result a provision for impairment is no longer required.

Stock on hand is stated at the lower of cost and net realisable value. Cost comprises of purchase and delivery costs, net of rebates and discounts received or receivable. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

# Note 17. Current assets - Other current assets

	Consolidated	
	2019 \$	2018 \$
Prepayments	165,511	77,147
Other current assets	55,134	55,134
	220,645	132,281

# Note 18. Non-current assets - Deferred tax assets

	Conso	lidated
	2019 \$	2018 \$
Deferred tax asset comprises temporary differences attributable to:		
Amounts recognised in profit or loss:		
Fixed Assets	50,475	41,192
Accruals	349,520	86,240
Provisions	580,349	140,624
Other	46,444	11,484
Tax losses	909,853	1,086,880
Deferred tax asset	1,936,641	1,366,420
Movements:		
Opening balance	1,366,420	1,577,561
Credited/(charged) to profit or loss (Note 12)	570,238	(211,141)
Adjustment to opening balance correction	(17)	-
Closing balance	1,936,641	1,366,420

# Note 19. Non-current assets - property, plant and equipment

	Consolidated	
	2019 \$	2018 \$
Leasehold improvements - at cost	-	167,180
Less: Accumulated depreciation	-	(166,142)
	-	1,038
Plant and equipment - at cost	2,010,097	1,648,886
Less: Accumulated depreciation	(808,746)	(834,124)
	1,201,351	814,762
Motor vehicles - at cost	150,916	233,640
Less: Accumulated depreciation	(150,916)	(233,640)
	-	-
Balance at 30 June 2019	1,201,351	815,800

# Note 19. Non-current assets - property, plant and equipment (continued)

# **Reconciliations**

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Land &	Leasehold	Plant and	Motor Vehicles	Total
Consolidated	Buildings \$	Improvements \$	Equipment \$	\$	\$
Balance at 1 July 2017	376,670	5,587	159,300	4,275	545,832
Additions	-	_	1,111,002	-	1,111,002
Disposals	(376,670)	-	-	-	(376,670)
Write off of assets	-	_	(32,615)	-	(32,615)
Transfers in/(out)	-	-	(352,153)	-	(352,153)
Depreciation expense	-	(4,549)	(70,772)	(4,275)	(79,596)
Balance at 30 June 2018	-	1,038	814,762	-	815,800
Additions	-	-	326,054	-	326,054
Additions through business combinations	-	_	246,738	-	246,738
Write off of assets	-	(1,038)	-	-	(1,038)
Depreciation expense	-	-	(186,203)	-	(186,203)

#### Balance at 30 June 2019

Plant and equipment is stated at historical cost less accumulated depreciation and any accumulated impairment losses. Such cost includes the cost of replacing parts that are eligible for capitalisation when the cost of replacing the parts is incurred. All other repairs and maintenance are recognised in the statement of comprehensive income as incurred.

The Group incurred the following significant capital expenditure during the year end 30 June 2019:

- Purchase of plant and equipment \$326,054.
- Purchase of plant and equipment through business combinations \$246,738.

Depreciation is calculated on either a straight-line or diminishing value basis over the estimated useful life of the specific asset. The expected useful lives as follows:

40 years
3-10 years
3-7 years
2-5 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements and plant and equipment under lease are depreciated over the unexpired period of the lease or the estimated useful life of the assets, whichever is shorter.

1,201,351

1,201,351

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the Group. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss. Any revaluation surplus reserve relating to the item disposed of is transferred directly to retained profits.

# Note 20. Non-current assets - intangible assets

	Consolidated	
	2019 \$	2018 \$
Goodwill - at cost	13,606,179	9,180,127
Patents and trademarks - at cost	2,710	2,710
Software - at cost	419,265	352,153
Less: Accumulated amortisation	(76,489)	-
	342,776	352,153
	13,951,665	9,534,990

#### **Reconciliations**

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Consolidated	Goodwill \$	Trademark \$	Software \$	Total \$
Balance at 1 July 2017	9,180,127	2,710	-	9,182,837
Transfers in/(out)	-	-	352,153	352,153
Balance at 30 June 2018	9,180,127	2,710	352,153	9,534,990
Additions	-	-	67,112	67,112
Additions through business combinations	4,426,052	-	-	4,426,052
Amortisation expense	-	-	(76,489)	(76,489)
Balance at 30 June 2019	13,606,179	2,710	342,776	13,951,665

Intangible assets acquired as part of a business combination, other than goodwill, are initially measured at their fair value at the date of the acquisition. Intangible assets acquired separately are initially recognised at cost. Indefinite life intangible assets are not amortised and are subsequently measured at cost less any impairment. Finite life intangible assets are subsequently measured at cost less amortisation and any impairment. The gains or losses recognised in profit or loss arising from the derecognition of intangible assets are measured as the difference between net disposal proceeds and the carrying amount of the intangible assets are reviewed annually. Changes in the expected pattern of consumption or useful life are accounted for prospectively by changing the amortisation method or period.

# Goodwill

Goodwill arises on the acquisition of a business. Goodwill is not amortised. Instead, goodwill is tested annually for impairment, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Impairment losses on goodwill are taken to profit or loss and are not subsequently reversed.

#### **Patents and trademarks**

Significant costs associated with patents and trademarks are deferred and amortised on a straight-line basis over the period of their expected benefit, being their finite life of 10 years.

## Software

Significant costs associated with software are deferred and amortised on a straight-line basis over the period of their expected benefit, being their finite life of 5 years.

# Note 20. Non-current assets - intangible assets (continued) Licences

Licences have been acquired through business combinations and are carried at cost less accumulated impairment losses. These intangible assets have been determined to have indefinite useful lives. The licenses have been granted on an ongoing basis with no expiry date, however the license provider may withdraw their consent at any time.

# **Development costs**

Development costs are carried at cost less accumulated amortisation and accumulated impairment losses. This intangible asset has been assessed as having a finite life and is amortised using the straight line method over a period of five years. The current amortisation charges for intangible assets are included under depreciation and amortisation expense per the statement of comprehensive income. If an impairment indication arises, the recoverable amount is estimated and an impairment loss is recognised to the extent that the recoverable amount is lower than the carrying amount.

# Impairment test for goodwill and intangibles with indefinite useful lives

Goodwill acquired through business combinations and licences have been allocated to the relevant cash generating units.

For the purposes of impairment testing this cash generating unit is at a lower level than the reportable segments disclosed at Note 4. Goodwill and other intangibles with indefinite lives is allocated to the Group's cash generating units identified according to business division, a summary of which is presented below:

	EGL Infrastructure Operations	EGL Pollution Control	EGL Gas Turbine	EGL Service	Total
Goodwill	-	5,332,633	4,007,647	4,265,899	13,606,179
Trademark	2,710	-	-	-	2,710

# EGL Pollution Control Cash Generating Unit

The recoverable amount of the EGL Pollution Control Cash Generating Unit has been determined using a value in use calculation which is based on the terminal value calculation that incorporates a nominal growth rate of 2.0% (2018: 2.0%). The pre-tax discount rate applied to the cash flow projections is 10% (2018: 10%). Management believe that any reasonably possible change in the key assumptions on which the recoverable amount is based would not cause the carrying amount to exceed its recoverable amount.

# EGL Gas Turbine Cash Generating Unit

The recoverable amount of the EGL Gas Turbine Cash Generating Unit has been determined using a value in use calculation which is which is based on the terminal value calculation that incorporates a nominal growth rate of 2.0% (2018: 2.0%). The pre-tax discount rate applied to the cash flow projections is 10% (2018: 10%). Management believe that any reasonably possible change in the key assumptions on which the recoverable amount is based would not cause the carrying amount to exceed its recoverable amount.

# EGL Service Cash Generating Unit

The recoverable amount of the EGL Service Cash Generating Unit has been determined using a value in use calculation which is which is based on the terminal value calculation that incorporates a nominal growth rate of 2.0%. The pre-tax discount rate applied to the cash flow projections is 10% (2018: 10%). Management believe that any reasonably possible change in the key assumptions on which the recoverable amount is based would not cause the carrying amount to exceed its recoverable amount.

#### Note 20. Non-current assets - intangible assets (continued)

#### Key assumptions used in value in use calculations

The calculation of value in use for each of the Cash Generating units is most sensitive to assumptions made concerning gross margins, discount rates, and growth rates used to extrapolate cash flows beyond the budget period.

Gross margins are based on the values achieved in recent years preceding the start of the budget period. Discount rates reflect management's estimate of the time value of money and the risks specific to each unit that are not already reflected in the cash flows. In determining the appropriate discount rates, regard has been given to the weighted average cost of capital of the entity as a whole and adjusted for business risk specific to each unit. Growth rate estimates reflect recent past experience.

# Note 21. Current liabilities - trade and other payables

	Conso	Consolidated	
	2019 \$	2018 \$	
Trade payables	5,910,184	4,839,722	
Other payables	1,996,371	484,298	
	7,906,555	5,324,020	

Refer to Note 33 for further information on financial risk management.

#### **Fair values**

The carrying amount of the Group's trade and other payables approximate their fair value.

# Note 22. Current liabilities - financial liabilities

# Note 23. Current liabilities - employee benefits

	Cons	Consolidated	
	2019 \$	2018 \$	
Annual leave	1,029,211	298,895	
Long service leave	674,956	70,003	
	1,704,167	368,898	

### Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

# Note 24. Current liabilities - borrowings

# **Financing arrangements**

Unrestricted access was available at the reporting date to the following lines of credit:

	Consolidated	
	2019 \$	2018 \$
Total facilities		
Bank overdraft	2,000,000	2,000,000
Bank loans	2,000,000	-
Trade Finance Facility	7,000,000	7,000,000
	11,000,000	9,000,000
Used at the reporting date		
Bank overdraft	-	-
Bank loans	2,000,000	-
Trade Finance Facility	4,933,395	3,134,269
	6,933,395	3,134,269
Unused at the reporting date		
Bank overdraft	2,000,000	2,000,000
Bank loans	-	-
Trade Finance Facility	2,066,605	3,865,731
	4,066,605	5,865,731

# Note 25. Non-current liabilities - financial liabilities

# Note 26. Non-current liabilities - deferred tax liabilities

	Conso	lidated
	2019 \$	2018 \$
Deferred tax liability	56,392	20,020
Movements:		
Opening balance	20,020	3,852
Charged to profit or loss (note 12)	36,372	16,168
Closing balance	56,392	20,020

# Note 27. Non-current liabilities - employee benefits

Consol	Consolidated	
2019 \$	2018 \$	
108,421	51,215	

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

# Note 28. Equity - issued capital

		Consolidated			
	2019 Shares	2018 Shares	2019 \$	2018 \$	
Ordinary shares - fully paid	217,531,711	215,931,711	21,839,831	21,759,831	
Movements in ordinary share capital Details	Date	Shares	Issue price	\$	
Balance	1 July 2017	215,931,711		21,759,831	
Balance	30 June 2018	215,931,711		21,759,831	
Baltec East Asia Pty Ltd	17 October 2018	1,600,000	\$0.05	80,000	
Balance	30 June 2019	217,531,711		21,839,831	

# **Ordinary shares**

Ordinary shares entitle the holder to participate in dividends and the proceeds on the winding up of the company in proportion to the number of and amounts paid on the shares held.

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

## Share buy-back

There is no current on-market share buy-back. The group has a substantial amount of holdings that are unmarketable parcels. To reduce registry and administrative cost the Group intends to reduce the number of unmarketable parcel holders by sale of small holdings or minimum holding buy-back.

# Note 28. Equity - issued capital (continued) Capital risk management

The Group's objectives when managing capital is to safeguard its ability to continue as a going concern, so that it can provide returns for shareholders and benefits for other stakeholders and to maintain an optimum capital structure to reduce the cost of capital.

Capital is regarded as total equity, as recognised in the statement of financial position, plus net debt. Net debt is calculated as total borrowings less cash and cash equivalents.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group would look to raise capital when an opportunity to invest in a business or company was seen as value

adding relative to the current company's share price at the time of the investment.

The Group is subject to certain financing arrangements covenants and meeting these is given priority in all capital risk management decisions. There have been no events of default on the financing arrangements during the financial year.

The capital risk management policy remains unchanged from the 2018 Annual Report.

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

# Note 29. Equity - Retained earnings

	Consolidated	
	2019 \$	2018 \$
Accumulated losses at the beginning of the financial year	(6,439,975)	(7,879,226)
Adjustment for reclassification	(298,138)	-
Accumulated losses at the beginning of the financial year - restated	(6,738,113)	(7,879,226)
Profit after income tax (expense)/benefit for the year	1,033,169	1,568,810
Dividends paid (note 32)	(129,559)	(129,559)
Accumulated losses at the end of the financial year	(5,834,503)	(6,439,975)

# Note 30. Equity - reserves

## Reserves

There was a movement in reserves during the financial year relating to currency translation on a foreign subsidiary totalling a loss of \$178,777 (2018: loss - \$147,746).

# Note 31. Equity - non-controlling interest

Consolidated	
2019 2018 \$ \$	
(102,959) (77,775)	

# Note 32. Equity - dividends

#### Dividends

Dividends paid during the financial year were as follows:

	Consolidated	
	2019 \$	2018 \$
Final dividend for year ended 30 June 2018 was 0.06 cents per share	129,599	129,599

#### **Unrecognised amounts**

On the 26 August 2019 the directors declared a final dividend for the year ended 30 June 2019 of 0.06 cents per ordinary share to be paid on 7 October 2019, a total estimated distribution of \$130,519 based on the number of shares on issue at 26 August 2019. As the dividend was fully franked, there was no income tax consequences for the owners of EGL relating to this dividend.

	Consolidated	
Franking credits	2019 \$	2018 \$
Franking credits available at the reporting date based on a tax rate of 30%	1,721,577	1,777,102
Franking credits that will arise from the payment of the amount of the provision for income tax at the reporting date based on a tax rate of 30%	(55,525)	(55,525)
Franking credits available for subsequent financial years based on a tax rate of $30\%$	1,666,052	1,721,577

# Note 33. Financial risk management

## **Financial risk management objectives**

The Group's principal financial instruments comprise receivables, payables, cash and short term deposits, bank loans, and finance leases.

The Group manages its exposure to key financial risks, including interest rate and currency risk with the objective of supporting the delivery of the Group's financial targets whilst protecting future financial security.

The main financial risks that arise in the normal course of business for the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The Group uses different methods to measure and manage different types of risks to which it is exposed. Liquidity risk is monitored through the development of future rolling cash flow forecasts. Ageing analyses and monitoring of specific credit allowances are undertaken to manage credit risk.

The Board has continued the policy that no speculative trading in financial instruments be undertaken.

Details of the significant accounting policies and methods adopted, including criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of financial instruments are disclosed in Note 2(G) to the financial statements.

## Note 33. Financial risk management (continued)

# **Financial instruments**

Set out below by category are the carrying amounts of all of the Group's financial instruments recognised in the financial statements. The carrying amounts approximate their fair value.

	Conso	Consolidated	
	2019 \$	2018 \$	
Financial assets			
Cash and cash equivalents	171,135	2,232,447	
Trade and other receivables	9,201,978	6,815,486	
	9,373,113	9,047,933	
Financial liabilities			
Trade and other payables	7,906,555	5,324,020	
Bank Loan	1,988,670	-	
	9,895,255	5,324,020	

# Foreign currency risk

The Group has transactional currency exposure arising from those sales and purchases which are denominated in United States dollars and Euros. From time to time the Group hold cash denominated in United States dollars and Euros. Currently the Group has no foreign exchange hedge programmes in place. Transaction exposures, where possible, are netted off across the Group to reduce volatility and provide a natural hedge.

The financial assets denominated in United States dollars and Euros at reporting date are as follows:

	2019 USD A\$	2019 EURO A\$	2018 USD A\$	2018 EURO A\$
Cash at bank and on hand	511,921	140,179	1,925,796	375,924
Trade and other receivables	2,149,642	816,866	3,491,731	918,966
Trade and other payables	2,567,989	314,676	3,312,138	-

At current exchange rates sourced from the Reserve Bank of Australia, and based on foreign denominated payables and receivables at reporting date, if the Australian dollar was 5% higher, the impact on before tax profit, with all other variables held constant, would be a decrease of \$35,045 (2018: decrease of \$161,918), directly impacting the equity in the Group. If the Australian dollar was 10% lower, the impact on before tax profit, with all other variables held constant, would be an increase of \$81,771 (2018: increase of \$377,809), directly impacting the equity in the Group.

## Note 33. Financial risk management (continued)

# Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest bearing financial assets and liabilities that are used. Interest bearing assets are predominantly short term liquid assets, such as bank deposits and interest bearing current accounts.

The following tables summarise interest rate risk, for the Group together with effective weighted average interest rates at reporting date.

Consolidated	Weighted Average Interest Rate	Floating Interest	Non-Interest	Total
June 2019	%	Rate \$	Bearing \$	\$
Financial assets				
Cash at bank and on hand	-	-	171,135	171,135
Trade and other receivables	-	-	9,201,978	9,201,978
Term deposits and bank bills	1.100%	25,000	-	25,000
		25,000	9,373,113	9,398,113
Financial liabilities				
Financial Liabilities	5.860%	1,988,670	-	1,988,670
Trade and other payables	-	-	7,906,555	7,906,555
		1,988,670	7,906,555	9,895,225
Net financial assets/(liabilities)	-	(1,963,670)	1,466,558	(497,112)
Consolidated June 2018	Weighted Average Interest Rate %	Floating Interest Rate \$	Non-Interest Bearing \$	Total \$
Financial assets				
Cash at bank and on hand	-	-	2,207,448	2,207,448
Trade and other receivables	-	-	6,815,486	6,815,486
Term deposits and bank bills	1.100%	25,000	-	25,000
		25,000	9,022,934	9,047,934
Financial liabilities				
Loans from Directors				
Trade and other payables	-	-	5,324,020	5,324,020
Net financial assets	-	25,000	3,698,914	3,723,914

At current interest rates and based on amounts at reporting date, over the course of a full-year, a movement of 100 basis points in borrowing rates, considered reasonable in respective of current market conditions, with an accompanying change in deposit rates would have decrease on pre-tax profit for the Group of \$19,886 (2018: \$0), directly impacting the equity in the Group.

# Credit risk

Credit risk arises from the financial assets of the Group which comprise cash and cash equivalents, trade and other receivables, term deposit and bank bills. The Group's exposure to credit risk arises from potential default of the counter party, with a maximum exposure equal to the carrying amount of these instruments. Exposure at reporting date is addressed in each applicable note.

## Note 33. Financial risk management (continued)

The Group trade only with creditworthy third parties. The credit risk for cash and cash equivalents is considered negligible, since the counter parties are reputable banks with high quality external credit ratings. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

# Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The liquidity position of the Group is managed to ensure sufficient liquid funds are available to meet all financial commitments in a timely and cost-effective manner. The Group constantly reviews the liquid position including cash flow forecasts to determine the forecast liquidity position and maintain appropriate liquidity levels.

The remaining contractual maturities of the Group's financial liabilities are:

	Conso	Consolidated	
	2019 \$	2018 \$	
6 months or less	6,476,612	5,147,926	
6 - 12 months	587,040	928,444	
1 - 5 years	3,885,746	306,660	
	10,949,398	6,383,030	

Generally, trade receivables are written off when there is no reasonable expectation of recovery. Indicators of this include the failure of a debtor to engage in a repayment plan, no active enforcement activity and a failure to make contractual payments for a period greater than 1 year.

## Note 34. Key management personnel disclosures

#### Directors

The following persons were Directors of The Environmental Group Limited during the financial year:

Ms Lynn Richardson

Mr David Cartney

Mr Ellis Richardson

Mr Dean Dowie

#### Other key management personnel

The following persons also had the authority and responsibility for planning, directing and controlling the major activities of the Group, directly or indirectly, during the financial year:

Mr Andrew Bush

Mr Peter Murray (resigned 30 September 2019)

## Compensation

The aggregate compensation made to Directors and other members of key management personnel of the Group is set out below:

	Conso	Consolidated	
	2019 \$	2018 \$	
Short-term employee benefits	617,173	738,915	
Post-employment benefits	42,539	51,300	
	659,712	790,215	

# Options

No options were granted in the year ended 30 June 2019 (nil-2018).

2019	Balance at start of year	Received during year on exercise of options	Other changes during the year	Balance at end of year
Directors and key management personnel				
Mr Ellis Richardson	100,503,500	-	-	100,503,500
Mr David Cartney	1,300,000	-	-	1,300,000
Ms Lynn Richardson	3,571,429	-	-	3,571,429
Mr Dean Dowie	16,809	-	293,821	310,630
Mr Andrew Bush	831,166	-	-	831,166
2018	Balance at start of year	Received during year on exercise of options	Other changes during the year	Balance at end of year
Directors and key management personnel				
Mr Ellis Richardson	94,314,441	-	6,189,059	100,503,500
Mr David Cartney	1,300,000	-	-	1,300,000
Mr Lynn Richardson	3,571,429	-	-	3,571,429
Mr Dean Dowie	-	-	16,809	16,809
Mr Andrew Bush	831,166	-	-	831,166
Mr Sinan Boratay	6,189,059	-	(6,189,059)	_

# Note 34. Key management personnel disclosures (continued)

Details relating to key management personnel are included in the Remuneration Report.

# Note 35. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by McIntosh Bishop, the auditor of the company:

	Consolidated	
	2019 \$	2018 \$
Audit services - McIntosh Bishop		
Audit or review of the financial statements	65,000	65,000
Other services - McIntosh Bishop		
Tax audit advice	3,210	-
	68,210	65,000

# Note 36. Contingent liabilities

#### Guarantees

The Groups bank has given guarantees to unrelated parties in respect of performance bonds and guarantees. No liability is expected to arise from these guarantees and accordingly no provision has been recognised in these financial statements. The total performance bonds and guarantees for the Group at 30 June 2019 are \$4,993,395 (2018: \$3,134,269).

#### **Legal Proceedings**

The Company continues to be involved in Federal Court litigation commenced against it by a former Company employee in May 2017. The matter went to trial in October 2018, and Judgment was given in June 2019. In the Judgment, the Court has determined to dismiss the employees claim, and accepted the Company's own claim against the employee, although orders to this effect have not yet been made. Accordingly, no amount for the employee's claim has been provided for in the financial statements.

# **Note 37. Leasing Commitments**

	Consolidated	
	2019 \$	2018 \$
Lease commitments - operating		
Committed at the reporting date but not recognised as liabilities, payable:		
Within one year	972,157	247,913
One to five years	2,010,746	1,258,789
More than five years	-	306,660
	2,982,903	1,813,362

# Note 38. Related party transactions

#### **Parent entity**

The Environmental Group Limited is the parent entity.

#### **Subsidiaries**

Interests in subsidiaries are set out in note 41.

#### Key management personnel

Disclosures relating to key management personnel are set out in note 34 and the remuneration report included in the Directors' report.

## Note 39. Share based payment plans

Recognised share based payment expenses

Total expense recognised for share-based payment transactions during the year is nil (2018 - nil).

#### Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

There were no trade loans from or to related parties at the current and previous reporting date.

# Note 40. Parent entity information

Set out below is the supplementary information about the parent entity.

	Consol	idated
Statement of profit or loss	2019 \$	2018 \$
Financial performance		
Profit after income tax	(1,630,273)	(311,420)
Statement of financial position	2019 \$	2018 \$
Assets		
Current assets	11,784,683	9,895,897
Non-current assets	1,367,029	5,082,191
Total assets	13,151,712	14,978,088
Liabilities		
Current liabilities	376,558	418,919
Non-current liabilities	1,989,133	1,890
Total liabilities	2,365,691	420,809
Net assets	10,786,021	14,557,280
Equity		
Equity attributable to the ordinary equity holders of the company		
Contributed equity	21,789,816	21,709,816
Retained earnings	(10,874,236)	(7,077,089)
Reserves	-	54,112
Dividends paid	(129,559)	(129,559)
Total equity	10,786,021	14,557,280

# Guarantees entered into by the parent entity in relation to the debts of its subsidiaries

The parent entity guaranteed lease obligations and bank guarantees for its subsidiaries of \$182,188.

#### **Contingent liabilities**

The parent entity had no contingent liabilities as at 30 June 2019 and 30 June 2018.

#### Capital commitments - Property, plant and equipment

The parent entity had no capital commitments for property, plant and equipment as at 30 June 2019 and 30 June 2018.

# **Note 41. Subsidiaries**

The consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with the accounting policy described in Note 2:

		Ownership interest	
Name	Principal place of business / Country of incorporation	2019 %	2018 %
The Environmental Group Share Plans Pty Limited	Australia	100.00%	100.00%
Environmental Group (Operations) Pty Limited (formerly Environmental Systems Pty Limited)	Australia	100.00%	100.00%
Total Air Pollution Control Pty Limited	Australia	100.00%	100.00%
Mine Assist Mechanical Pty Limited (formerly Moranbah Mechanical Services Pty Limited)	Australia	100.00%	100.00%
Bridge Management Services Pty Limited (formerly Bowen Basin Pipe Services Pty Limited)	Australia	100.00%	100.00%
Baltec IES Pty Limited	Australia	100.00%	100.00%
PT. Baltec Exhaust and Dan Inlet System Indonesia	Indonesia	80.00%	80.00%
EGL Water Pty Limited	Australia	100.00%	100.00%
Baltec Australia trading as Total Air Pollution Control Pty Limited	Australia	100.00%	-
Tomlinson Energy Service Pty Limited	Australia	100.00%	-

## Note 42. Events after the reporting period

Apart from the dividend declared as disclosed in note 32, the following events have arisen since 30 June 2019 that has significantly affected, or may significantly affect the Group's operations, results of those operations, or the Group's state of affairs in future financial years.

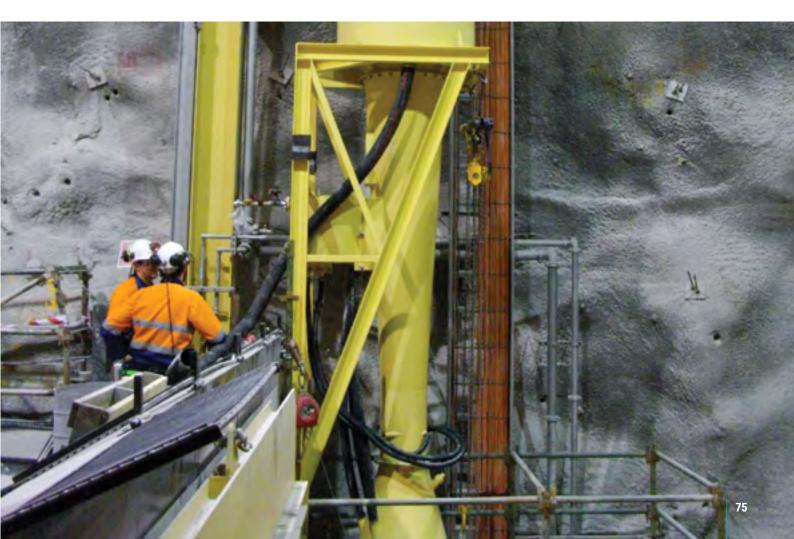
Mr Dean Dowie was appointed Managing Director on 1 July 2019 of the Group.

Mr Stephen Strubel (Boardroom Pty Ltd) was appointed joint Company Secretary on 5 July 2019.

No other matter or circumstance has arisen since 30 June 2019 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.

	Consolidated	
	2019 \$	2018 \$
Profit after income tax (expense)/benefit for the year	990,317	1,551,142
Adjustments for:		
Depreciation and amortisation	262,692	79,596
Foreign exchange differences	(242,139)	(61,586)
Change in operating assets and liabilities:		
Decrease/(increase) in trade and other receivables	(2,386,492)	611,386
Increase in inventories	(1,053,126)	(98,824)
Decrease/(increase) in deferred tax assets	(570,221)	211,141
Decrease/(increase) in prepayments	(88,364)	116,192
(Decrease)/increase in trade and other payables	1,770,278	(3,934,332)
Increase in deferred tax liabilities	36,372	16,168
Increase in other provisions	1,392,475	2,480
Net cash from/(used in) operating activities	111,792	(1,506,637

# Note 43. Reconciliation of profit after income tax to net cash from/(used in) operating activities



# Note 44. Earnings per share

	Consolidated	
·	2019 \$	2018 \$
Earnings per share for profit from continuing operations		
Profit after income tax	990,317	1,551,180
Non-controlling interest	42,852	17,668
Profit after income tax attributable to the owners of The Environmental Group Limited	1,033,169	1,568,848
	Cents	Cents
Basic earnings per share	0.48	0.73
Diluted earnings per share	0.48	0.73
	Conso	lidated
	2019	2018
Earnings per share for loss from discontinued operations Loss after income tax attributable to the owners of The Environmental Group Limited	\$	<b>\$</b> (38)
Loss after income tax attributable to the owners of The Environmental Group Limited Earnings per share for profit Profit after income tax	990,317	(38)
Loss after income tax attributable to the owners of The Environmental Group Limited Earnings per share for profit Profit after income tax Non-controlling interest	- 990,317 42,852	(38) 1,551,142 17,668
Loss after income tax attributable to the owners of The Environmental Group Limited Earnings per share for profit Profit after income tax	- 990,317 42,852	(38)
Loss after income tax attributable to the owners of The Environmental Group Limited Earnings per share for profit Profit after income tax Non-controlling interest Profit after income tax attributable to the owners of The Environmental Group Limited	990,317 42,852 <b>1,033,169</b>	(38) 1,551,142 17,668 <b>1,568,810</b>
Loss after income tax attributable to the owners of The Environmental Group Limited Earnings per share for profit Profit after income tax Non-controlling interest	990,317 42,852 <b>1,033,169</b> Cents	(38) 1,551,142 17,668 <b>1,568,810</b> Cents
Loss after income tax attributable to the owners of The Environmental Group Limited Earnings per share for profit Profit after income tax Non-controlling interest Profit after income tax attributable to the owners of The Environmental Group Limited Basic earnings per share	990,317 42,852 <b>1,033,169</b> Cents 0.48	(38) 1,551,142 17,668 <b>1,568,810</b> Cents 0.73
Loss after income tax attributable to the owners of The Environmental Group Limited Earnings per share for profit Profit after income tax Non-controlling interest Profit after income tax attributable to the owners of The Environmental Group Limited Basic earnings per share	990,317 42,852 <b>1,033,169</b> Cents 0.48 0.48	(38) 1,551,142 17,668 <b>1,568,810</b> Cents 0.73 0.73
Loss after income tax attributable to the owners of The Environmental Group Limited Earnings per share for profit Profit after income tax Non-controlling interest Profit after income tax attributable to the owners of The Environmental Group Limited Basic earnings per share Diluted earnings per share	990,317 42,852 <b>1,033,169</b> Cents 0.48 0.48	(38) 1,551,142 17,668 <b>1,568,810</b> Cents 0.73 0.73



# **Directors' Declaration**

As at 30 June 2019

In the Directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in note 2 to the financial statements;
- the attached financial statements and notes give a true and fair view of the Group's financial position as at 30 June 2019 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

The Directors have been given the declarations required by section 295A of the Corporations Act 2001.

Signed in accordance with a resolution of Directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the Directors

**Ms Lynn Richardson** *Chairman* 26 August 2019





#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ENVIRONMENTAL GROUP LIMITED

#### **Report on the Audit of the Financial Report**

#### Opinion

We have audited the financial report of The Environmental Group Limited (the "Company"), and its controlled entities (collectively the "Group") which comprises the Consolidated Statement of Financial Position as at 30 June 2019, the Consolidated Statement of Profit or Loss, the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended, notes to the financial statements including a summary of significant accounting policies and the directors' declaration.

In our opinion the accompanying financial report of the Group is in accordance with the *Corporations Act 2001,* including:

- (i) giving a true and fair view of the Group's consolidated financial position as at 30 June 2019 and of its consolidated financial performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.

#### **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Independence

We are independent of the Company and the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the Directors of the Company, would be in the same terms if given to the Directors as at the time of this auditor's report.

McIntosh Bishop

Chartered Accountants

Level 4, 83 Mount Street North Sydney 2060

> P.O. Box 1903 North Sydney 2059

Tel: 02 9957 5567

ABN: 14 722 713 700

Email: Dmac@mcintoshbishop.com.au

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#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current year. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial report.

Key Audit Matter	How the matter was addressed in the audit
The Group has goodwill of \$13,606,179. An impairment assessment is performed on an annual basis or when there is any indication that the carrying amount of these assets exceeds the recoverable amount.	<ul> <li>We evaluated the Group's future cashflow forecasts supporting the impairment assessments for goodwill</li> <li>We have agreed that their cash flow model is accurate and appropriate</li> <li>We evaluated the appropriateness of the key</li> </ul>
Our focus was to determine whether or not any impairment charge relating to the above assets was required. This involved assessing judgments in the cash flow and budget analysis, and testing key assumptions such as forecast business growth rate and discount rates.	<ul> <li>assumptions used in the forecasts</li> <li>We assessed the adequacy of disclosures included in Note 20</li> </ul>

#### Impairment Assessment of Goodwill

#### Information Other than the Financial Statements and Auditor's Report

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2019, but does not include the financial report and the auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based upon the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



#### **Responsibilities of the Directors for the Financial Report**

The directors are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

#### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <a href="http://www.auasb.gov.au/auditors">www.auasb.gov.au/auditors</a> responsibilities/ar1.pdf. This description forms part of our auditor's report.

#### **Report on the Remuneration Report**

#### **Opinion on the Remuneration Report**

We have audited the Remuneration Report included in pages 21 to 24 of the Directors' report for the year ended 30 June 2019.

In our opinion, the Remuneration Report of The Environmental Group Limited for the year ended 30 June 2019, complies with section 300A of the *Corporations Act 2001*.

#### Responsibilities

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

McIntosh Bishop Chartered Accountants

David Macdonald Partner Sydney, 26 August 2019



# **Shareholder Information**

The shareholder information set out below was applicable as at 12 August 2019.

#### **Distribution of equitable securities**

Analysis of number of equitable security holders by size of holding:

	Number of holders of ordinary shares	Number of holders of options over ordinary shares
1 to 1,000	1,271	-
1,001 to 5,000	301	-
5,001 to 10,000	117	-
10,001 to 100,000	230	-
100,001 and over	85	-
	2,004	-
Holding less than a marketable parcel	1,699	-

#### **Equity security holders**

The names of the twenty largest security holders of quoted equity securities as at 12 August 2019 are listed below:

	Ordina	Ordinary shares	
	Number held	% of total shares issued	
Mrs Denise Richardson	45,293,334	20.82	
Mr Ellis Richardson	45,293,334	20.82	
Allabah Pty Ltd	26,309,656	12.09	
Baltec Inlet & Exhaust Systems	9,916,832	4.56	
Ace Property Holdings Pty Ltd	8,500,000	3.91	
Build Assist NSW Pty Ltd	5,750,918	2.64	
CJ & RS Kelly Pty Ltd	5,372,090	2.47	
Doldory Pty Ltd	5,022,182	2.31	
Cannington Corporation Pty Ltd	4,906,390	2.26	
Carrier International Pty	3,724,309	1.71	
Richmarsh Investments Pty	3,571,429	1.64	
Mr Phil Dart	3,390,230	1.56	
TAPC (Holdings) Pty Ltd	2,339,506	1.08	
Mr John Ditria	2,250,567	1.03	
Chucky Pty Ltd	2,194,886	1.01	
Red Beetroot Pty Ltd	2,000,000	0.92	
Kailva Pty Ltd	2,000,000	0.92	
The Thunder Group Pty Ltd	1,866,923	0.86	
Baltec East Asia Pty Ltd	1,600,000	0.74	
Longfarm Pty Ltd	1,400,759	0.64	
	182,703,345	83.99	

# Options over ordinary shares

Unquoted equity securities

There are no unquoted equity securities.

As at 12 August 2019 %	
------------------------	--

#### Substantial Shareholders

Substantial shareholders of ordinary shares in the company are set out below:

Mrs Denise Richardson	45,293,334	20.82%
Mr Ellis Richardson	45,293,334	20.82%
Allabah Pty Ltd	26,309,656	12.09%

## **Voting rights**

The voting rights attached to ordinary shares are set out below options do not carry a right to vote

#### **Ordinary shares**

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

There are no other classes of equity securities.

# Corporate Directory As at 30 June 2019

Directors	Ms Lynn Richardson Chairman (Non-Executive)
	Mr David Cartney (Non-Executive)
	Mr Dean Dowie (Non-Executive)
	Mr Ellis Richardson (Executive)
Company Secretary	Mr Andrew Bush & Stephen Strubel (Boardroom Pty Ltd)
Notice of annual general meeting	The details of the annual general meeting of The Environmental Group Limited are
	Quest Notting Hill
	5 Acacia Place
	Notting Hill, Victoria 3168
	11.00 AM EST 13 November 2019
Registered office	Level 1, Suite 1, 10 Ferntree Place
	Notting Hill, Victoria 3168
	Telephone: (03) 9763 6711
Share register	Boardroom Pty Ltd
	Level 12, 225 George Street
	Sydney, NSW 2000
	Telephone: (02) 9290 9600
Auditor	McIntosh Bishop
	Level 4, 83 Mount Street
	North Sydney, NSW 2060
Solicitors	Baker Jones
	Level 10, 160 Queen Street
	Melbourne, Victoria 3000
Bankers	Commonwealth Bank of Australia
Stock exchange listing	The Environmental Group Limited shares are listed on the Australian Securities
	Exchange (ASX code: EGL)
Website	www.environmental.com.au
Corporate Governance Statement	www.environmental.com.au
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## **HEAD OFFICE**

Level 1, Suite 1 10 Ferntree Place Notting Hill Victoria 3168 Phone: 03 9763 6711 ABN: 89 000 013 427 environmental.com.au